

VOTE 7

DEPARTMENT OF FINANCE

VOTE 07: DEPARTMENT OF FINANCE

| | |
|--|---------------------------|
| <u>AMOUNT TO BE APPROPRIATED 2006/07:</u> | R261,757,000 |
| <u>RESPONSIBLE POLITICAL HEAD:</u> | MEC for Finance |
| <u>ADMINISTERING DEPARTMENT:</u> | Finance |
| <u>ACCOUNTING OFFICER:</u> | Accountant General |

1. OVERVIEW

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core Functions

- Rendering of administrative support services to the Department of Finance.
- Provision of effective and efficient budgeting and resource control services to the North West Provincial Administration
- Management of assets, liabilities and provision of policy directives to regulate supply chain management activities in the North West Provincial Administration.
- Provision of quality accounting services, building of financial management capacity and provision of efficient internal audit services to the North West Provincial Administration.
- Provision of Information Technology (IT) strategic direction and leadership to support the North West Provincial Administration.

Main services to be delivered by the department

Administration

- To provide administrative leadership and other human resource support services to the department.
- To provide an effective communication support service within the department to build working relations with stakeholders.

Sustainable Resource Management

- To develop policy guidelines and ensure effective implementation of the Public Finance Management Act;
- To consolidate and monitor the provincial budget;
- To provide effective and efficient resource control services;
- To manage and control existing revenue resources;

Asset and Liability Management

- To manage provincial assets and liabilities;
- To provide policy guidelines on supply chain management activities;

Financial Governance

- To provide quality accounting and advisory services to the NWPA, as well as implementation of norms and standards in accordance with the PFMA and GRAP.
- To build financial management capacity in the NWPA.
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets.
- To develop and implement effective financial management system in the NWPA.

Municipal Financial Management

- To provide strategic direction in the implement the Municipal Finance Management Act;
- To provide municipalities with financial management capacity;

Information Technology

- To provide IT strategic direction to the NWPA.
- To facilitate the standardization and integration of technologies in the NWPA.
- To ensure that Government services will be accessible electronically to its customers.
- To fortify ICT management and technical skills in the NWPA.

Demand for and the changes in services of the department

- Human resource support for the Department;
- Financial management and supply chain operations within the Department;
- Provincial budget preparation, implementation and monitoring;
- Building infrastructure development capacity and project management in the Province;
- Monitoring the implementation of the Public Financial Management Act in the Province;
- Provincial revenue capacity building and collection;

- Assets and liability management in the Province;
- Rolling out of supply chain management in the Province;
- Provision of quality accounting and transversal internal auditing services in the Province;
- Building of financial management capacity to enable implementation of accrual accounting;
- Enforcement of norms and standards;
- Monitoring of the implementation of the Municipal Finance Management Act;
- Providing Information Technology (IT) infrastructure in the Province.

The Acts, rules and regulations applicable to the department

The Acts, rules and regulations applicable to the department are as follows:

- Public Finance Management Act 29 of 1999 as amended,
- Municipal Finance Management Act 56 of 2003;
- Treasury Regulations;
- Division of Revenue Act;
- Supply chain management regulations (Post -Tender Board environment);
- The Constitution of South Africa, 1996;
- The Public Service Act of 1994;
- The Public Service Regulations of 2001;
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997;
- The E-Government: A Public Service IT Policy Framework;
- The Promotion of Access to Information Act 2 of 2000;
- The National Minimum Information Security Standard Policy of 1996;
- The Skills Development Act of 1999;
- The Basic Condition Of Employment of 1997;
- The Labour Relations Act of 1995;
- The Health and Safety Act of 1993;

Information on external activities and events relevant to budget decisions

- Demarcation of municipal boundaries: The 2006/07 Provincial Budget is based on the traditional provincial boundaries, prior to the elimination of cross border municipal boundaries. It is expected that new provincial boundaries will be implemented after the municipal elections. That will have an impact on the division of revenue between provinces that might result in the Department being responsible to re-budget for the province. No provision was made in the current departmental budget for the additional expenditure.
- Supply Chain Management: The implementation of Supply Chain Management, culminates from the repealing of the Tender Board Act and the introduction of section 16A of Treasury regulations issued in terms of the Public Finance Management Act, of 1999. The tendering processes previously handled by the Tender Board will now devolved to individual Departments and this might cause unforeseen problems depending on the state of readiness to handle such a mammoth task. It might be possible that the procurement functions decentralized to some departments might have to be centralized again due to lack of capacity and training. Although provision was made in the department's budget for the training of departmental officials, no provision was made should it be necessary to centralize the procurement function of some departments.

2. DEPARTMENTAL STRUCTURAL CHANGES

A political decision was taken in August 2005 to reconfigure the Department of Finance and Economic Development into two Departments namely Department of Finance and Department of Economic Development and Tourism.

Sub Programme – Fraud Prevention and Control falling under Provincial Treasury has been transferred to the Office of the Premier Vote 1.

The MTEF 2006-09 budget and that of prior years has been re-organized to conform to the structure recommended by National Treasury due to standardization of Provincial Treasuries in the Republic of South Africa.

| Old structure | New structure |
|--|-------------------------------------|
| 1. Administration | 1. Administration |
| 2. Provincial Treasury | 2. Sustainable Resource Management |
| 3. Accountant General (<i>now programme 4</i>) | 3. Asset and liabilities Management |
| 4. Internal Audit (<i>now Part of Programme 4</i>) | 4. Financial Governance |
| 5. Information Technology (<i>now programme 6</i>) | 5. MFMA |
| 6. Statutory Payments (<i>now programme 7</i>) | 6. Information Technology |
| | 7. Statutory payments |

The Department previously had six (6) programmes and now has seven (7) due to the re-organization of the structure recommended by National Treasury.

Programme 1: Administration

This programme incorporates the following sub programmes:

- 1.1 Office of the MEC;
- 1.2 Management services (HOD Support);
- 1.3 Corporate services (includes Human resources, Communication, Logistics, HIV/AIDS, Training and Transformation);

1.4 Financial management (Office of the CFO).

Sub-programme – Financial management (Office of the CFO) has been removed from programme 4 formerly Accountant General to form part of Programme 1.

Programme 2: Sustainable Resource Management:

Formerly was Provincial Treasury is now called Sustainable Resource Management and incorporates the following sub programmes:

- 2.1 Programme support;
- 2.2 Economic analysis;
- 2.3 Fiscal policy (Revenue and cash-flow management);
- 2.4 Budget Management (includes Budgeting Implementation and Resource Management);
- 2.5 Public Finance.

Sub Programme – Provincial Procurement Systems (Supply Chain Management) has been removed from Provincial Treasury to form Programme 3.

Sub Programme – MFMA has been removed from Provincial Treasury to form Programme 5.

The Sub-programme: Programme support will be used to introduce a new directorate during the year that will be responsible for infrastructure capacity building in departments.

Programme 3: Asset and Liabilities Management:

This is a new programme as per recommended structure from National Treasury.

- 3.1 Programme support;
- 3.2 Asset management;
- 3.3 Liabilities management;
- 3.4 Supporting and Interlinked financial systems.

Programme 3 which was formerly Accountant General is now Programme 4.

Programme 4: Financial Governance:

Programme 4 was formerly called Internal Audit it has now been incorporated under Financial governance as a sub programme.

- 4.1 Programme support (Management);
- 4.2 Accounting services (includes Centralised Creditors Payments, Revenue and Exchequer, PMG and Tribal and Trust);
- 4.3 Norms and Standards (was Macro Finance)
- 4.4 Risk Management;
- 4.5 Provincial Internal Audit.

Sub-programme Programme – Financial management (Office of the CFO) has been removed from programme 4 formerly Accountant General to form part of Programme 1.

Programme 5: MFMA:

Previously MFMA was under Programme 2 in Provincial Treasury . According to the recommended structure from National Treasury it is Programme 5.

- 5.1 Programme support;
- 5.2 MFMA Implementation.

Programme 6: Information Technology:

This programme previously had eight (8) sub-programmes and now has nine (9) due to internal re-organization as follows:

- 6.1 Management;
- 6.2 Data Technology;
- 6.3 Development;
- 6.4 Networks;
- 6.5 Quality assurance;
- 6.6 Operations;
- 6.7 Customer Care Center;
- 6.8 *Transversal Systems (absorbed into data technology);*
- 6.9 Information Technology Services
- 6.10 E-Government services.

Programme 7: Statutory Payments:

No changes.

3. REVIEW OF THE CURRENT YEAR

- 70 Learnerships were in the process of being implemented within the Department;
- Conducted the Induction Programme for Learnerships prior to implementation;
- HIV/AIDS programmes and other Employee Wellness Programmes and analysis studies like KAP and EAP were developed and implemented during the year;
- Three (3) gender awareness activities and three (3) HIV/AIDS awareness campaigns were held by 31 March 2005;
- Electronic and print media to cover significant departmental events like MFMA were arranged during the year;
- Provincial departmental budgets were consolidated and submitted to National Treasury;
- Provincial adjustment budget and MTEF were tabled;
- Aligned provincial departmental chart of accounts with the national standard chart of accounts (SCOA);
- Collected 10% revenue above the set target;
- Fraud prevention and awareness campaigns held with six (6) departments in the NWPG;
- Departmental procurement committees (DPC) were established in all departments and fully trained;
- Provincial Tender Board was dissolved on 31 March 2005;

- Seventy percent (70%) of the provincial software and hardware sourcing of the electronic tendering and quotation system was completed during the year;
- Trained one hundred (100) Supply Chain Management practitioners and eighty (80) DPC senior line managers on the new Supply Chain Management (SCM) practices;
- Nine (9) out of thirteen (13) Departments received unqualified audit reports;
- All books of account closed every month on the 15th;
- Departmental annual financial statements prepared by 31 May 2005;
- Upgraded Walker financial system to e-2;
- Eleven (11) departments processing their creditors on the centralised creditor system (CCP);
- Departmental budget accurately consolidated and submitted before due date;
- Monthly , quarterly , and In Year Monitoring reports submitted to National Treasury on time;
- Risk review was done for eleven (11) departments and top ten (10) risks were audited and eighty two audit reports were issued during the year;
- Four (4) major IT systems were audited during the year;
- Roll out of Master Systems Plan (MSP) completed;
- Business intelligence case (BI) for providing enterprise architecture advisory services to the North West Provincial government completed;
- Assisted the Department of Safety & Liaison in the rollout of Departmental MIS;
- Completed asset management system roll out in the Department of Health;
- Phase one (1) of Walker Inventory management implementation successfully completed;
- Approval of the service level agreement with department of Health completed;
- A business case for standardization of collaboration services on Group Wise completed during the year ;
- A business case for integration and implementation of middleware completed during the year;
- A business case for document management completed during the year;
- Review of the policy for the use of internet and e-mail was completed during the year;
- A business case for central IT completed during the year;
- New organization structure for IT developed and skills audit completed ;
- Training proposal to use all funds allocated as per Microsoft Enterprise Agreement forwarded to EXTECH for approval.

4. OUTLOOK FOR THE COMING BUDGET YEAR

- Improve the budgeting, record keeping procedures for accounting for receipts and payments of the Revenue Fund;
- Roll out MFMA to the municipalities;
- Roll out of procurement reforms and transfer of procurement functions to the rest of the departments;
- Fine tune Performance Management and Development System of evaluation;
- Visible implementation of HIV/AIDS policy and EAP programmes;
- Re-organize and improve provisioning administration in the areas of procurement, stocking, storage, issuing, transfer, and accounting in the absence of the Tender Board;
- Bridging the knowledge gap from cash accounting to accrual accounting;
- Implement Electronic Funds Transfer facilities for payment of creditors;
- Perform audits and issue regular reports to facilitate the work of the Audit Committee;
- Improve the response time in mainframe applications to ensure a high level of mainframe availability;
- Empower previously disadvantaged communities through awareness of tendering;
- Service loans, guarantees, and other financial commitments;

Departmental summary of receipts

| Receipts | Departmental Summary of Receipts | | | | | | | |
|---------------------------------|----------------------------------|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Equitable Share | 117,590 | 176,400 | 138,358 | 143,773 | 160,148 | 188,130 | 175,994 | 183,731 |
| Conditional Grants: | | | | | | | | |
| | - | - | - | - | - | - | - | - |
| Total Conditional Grants | - | - | - | - | - | - | - | - |
| Own receipts | 52,605 | 54,118 | 60,160 | 60,006 | 60,006 | 73,627 | 79,030 | 82,894 |
| Total funding | 170,194 | 230,517 | 198,518 | 203,779 | 220,154 | 261,757 | 255,024 | 266,625 |

Departmental own receipts

| Classification (R'000) | Departmental Own Receipts | | | | | | | |
|--|---------------------------|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Tax receipts | - | - | - | - | - | - | - | - |
| Casino taxes | - | - | - | - | - | - | - | - |
| Horseracing | - | - | - | - | - | - | - | - |
| Liquor licenses | - | - | - | - | - | - | - | - |
| Motor vehicle licenses | - | - | - | - | - | - | - | - |
| Non-tax receipts | 52,605 | 54,118 | 60,160 | 60,006 | 60,006 | 73,627 | 79,030 | 82,894 |
| Sale of goods & services (non-cap): | 16,560 | 12,097 | 21,794 | 23,632 | 23,632 | 25,985 | 28,544 | 31,359 |
| - Administrative fees | 10,170 | 12,011 | 20,017 | 23,230 | 23,230 | 25,553 | 28,108 | 30,919 |
| - Subsidised Vehicles | 292 | - | - | 8 | 8 | 8 | 8 | 8 |
| - Collection of Tender Deposits | 185 | - | 46 | 51 | 51 | 51 | 52 | 52 |
| - Government housing rent | - | - | - | - | - | - | - | - |
| - Subsidised Car Scheme | 89 | 6 | - | 61 | 61 | 61 | 62 | 62 |
| - Other | 5,824 | 80 | - | 283 | 283 | 311 | 314 | 318 |
| - Other (specify) | - | - | 1,731 | - | - | - | - | - |
| - Sale of scrap & other current goods | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | - | - | - | - | - | - | - | - |
| Interest, dividends & rent on land: | 36,045 | 42,021 | 38,366 | 36,374 | 36,374 | 47,642 | 50,486 | 51,534 |
| - Interest | 36,045 | 42,021 | 38,366 | 36,374 | 36,374 | 47,642 | 50,486 | 51,534 |
| - Dividends | - | - | - | - | - | - | - | - |
| - Rent on land | - | - | - | - | - | - | - | - |
| Sale of capital assets | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Other capital assets (specify) | - | - | - | - | - | - | - | - |
| - Other capital assets (specify) | - | - | - | - | - | - | - | - |
| TOTAL OWN RECEIPTS | 52,605 | 54,118 | 60,160 | 60,006 | 60,006 | 73,627 | 79,030 | 82,894 |

Departmental summary of payments and estimates according to programme

| Programme (R'000) | Departmental Summary of Payments and Estimates | | | | | | | |
|-------------------------------------|--|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| 1. Administration | 12,386 | 12,919 | 20,081 | 27,370 | 23,340 | 30,591 | 31,589 | 32,611 |
| 2. Sustainable Resource Management | 8,868 | 11,695 | 13,667 | 15,396 | 16,152 | 31,732 | 32,861 | 34,089 |
| 3. Asset and Liabilities Management | 6,128 | 5,702 | 8,195 | 7,996 | 10,996 | 18,276 | 18,810 | 19,285 |
| 4. Financial Governance | 47,814 | 66,977 | 62,776 | 65,359 | 72,912 | 78,233 | 79,068 | 82,902 |
| 5. Municipal Financial Management | - | - | 327 | 4,809 | 4,809 | 6,449 | 6,805 | 7,140 |
| 6. Information Technology | 60,538 | 82,764 | 68,930 | 82,849 | 91,945 | 96,476 | 85,891 | 90,598 |
| 7. Statutory Payments | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Total programmes | 170,194 | 230,517 | 198,518 | 203,779 | 220,154 | 261,757 | 255,024 | 266,625 |

Departmental summary of payments and estimates

| Classification (R'000) | Departmental Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|--|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Current: | | | | | | | | |
| Compensation of employees | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |
| Transfer payments | - | - | 332 | 313 | 744 | 113 | 118 | 125 |
| Administrative expenditure | 9,146 | 9,065 | 36,709 | 44,227 | 36,038 | 37,773 | 38,132 | 38,642 |
| Stores | 2,315 | 17,110 | 6,513 | 6,205 | 5,635 | 11,706 | 12,358 | 12,872 |
| Professional and special services | 23,482 | 46,123 | 28,710 | 31,041 | 43,582 | 51,192 | 40,722 | 42,125 |
| Other goods and services | 64,331 | 72,288 | 45,901 | 30,206 | 28,257 | 34,751 | 30,721 | 32,615 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 151,171 | 204,683 | 188,990 | 200,902 | 203,687 | 258,813 | 252,964 | 264,494 |

| | | | | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Capital: | | | | | | | | |
| Equipment | 19,023 | 25,834 | 9,528 | 2,877 | 16,467 | 2,944 | 2,060 | 2,131 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 19,023 | 25,834 | 9,528 | 2,877 | 16,467 | 2,944 | 2,060 | 2,131 |
| TOTAL ECONOMIC EXPENDITURE | 170,194 | 230,517 | 198,518 | 203,779 | 220,154 | 261,757 | 255,024 | 266,625 |

Departmental summary of payments and estimates according to economic classification

| Classification (R'000) | Departmental Summary of Payments and Estimates | | | | | | | |
|---|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |
| - Salaries & related costs | 43,649 | 49,796 | 56,868 | 72,716 | 72,908 | 102,694 | 104,564 | 105,402 |
| - Overtime | - | - | - | 420 | 420 | 320 | 320 | 320 |
| - Improvement in conditions of service | - | - | 2,832 | 2,941 | 3,003 | 4,249 | 9,099 | 14,601 |
| - Social contributions (employer share) | 8,248 | 10,301 | 11,125 | 12,833 | 13,100 | 16,015 | 16,930 | 17,792 |
| Transfer payments: | - | - | 332 | 313 | 744 | 113 | 118 | 125 |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | 55 | 110 | 85 | 113 | 118 | 125 |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 277 | 203 | 254 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | 405 | - | - | - |
| Goods and services: | 99,274 | 144,586 | 117,833 | 111,679 | 113,512 | 135,422 | 121,933 | 126,254 |
| - Administrative expenditure | 9,146 | 9,065 | 36,709 | 44,227 | 36,038 | 37,773 | 38,132 | 38,642 |
| - Rental of equipment | 14,000 | 1,350 | 1,774 | 1,389 | 1,340 | 2,300 | 2,459 | 2,598 |
| - Stores | 2,315 | 17,110 | 6,513 | 6,205 | 5,635 | 11,706 | 12,358 | 12,872 |
| - Rental of buildings | 734 | 1,129 | 3,617 | 2,401 | 2,451 | 4,000 | 4,330 | 4,664 |
| - Professional & special services | 23,482 | 46,123 | 28,710 | 31,041 | 43,582 | 51,192 | 40,722 | 42,125 |
| - Maintenance & repairs | 6,021 | 4,756 | 4,206 | 4,398 | 4,418 | 321 | 334 | 287 |
| - Assets less than R5 000 | - | - | 3 | 194 | 194 | 74 | 80 | 77 |
| - Other | 43,576 | 65,053 | 36,301 | 21,824 | 19,854 | 28,056 | 23,518 | 24,989 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 151,171 | 204,683 | 188,990 | 200,902 | 203,687 | 258,813 | 252,964 | 264,494 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 19,023 | 25,834 | 9,528 | 2,877 | 16,467 | 2,944 | 2,060 | 2,131 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | 3,605 | 5,494 | 7,422 | 2,366 | 15,801 | 2,159 | 1,622 | 1,731 |
| - Office equipment & furniture | 1,535 | 4,277 | 1,752 | 511 | 666 | 485 | 362 | 349 |
| - Other moveable capital | 13,883 | 16,063 | 354 | - | - | 300 | 76 | 51 |

| | | | | | | | | |
|--|---------|---------|---------|---------|---------|----------------|---------|---------|
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL PAYMENTS | 19,023 | 25,834 | 9,528 | 2,877 | 16,467 | 2,944 | 2,060 | 2,131 |
| Current payments | 151,171 | 204,683 | 188,990 | 200,902 | 203,687 | 258,813 | 252,964 | 264,494 |
| Capital payments | 19,023 | 25,834 | 9,528 | 2,877 | 16,467 | 2,944 | 2,060 | 2,131 |
| TOTAL ECONOMIC CLASSIFICATION | 170,194 | 230,517 | 198,518 | 203,779 | 220,154 | 261,757 | 255,024 | 266,625 |

PROGRAMME 1: ADMINISTRATION

Programme Description:

This program provides support services to the entire Department of Finance.

Sub-programme Descriptions:

Office of the MEC

Provides administrative support to the Executive authority for the MEC for Finance.

Management Services

Provides administrative support to the Head of Department For the Department of Finance.

Corporate services

Comprises of Human Resource Services, Communication, Logistics, Labour Relations, HIV/AIDS, Training and Transformation.

Corporate services supports the entire Department.

Financial management (Office of the CFO)

Provides financial management related services to the entire Department of Finance as stipulated in the PFMA. Major services include:

- Consolidation of the departmental budget;
- Asset and project management;
- Supply chain management;
- Expenditure and cash-flow management;
- Monthly, quarterly and in year-monitoring reports;
- All other duties as stated in Part 2 of the Treasury regulations issued in terms of the Public Finance Management Act of 1999.

This programme has an internal focus and therefore no further details are provided except in the budget schedules.

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-------------------------------|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| 1. Office of the MEC | 1,602 | 1,389 | 3,355 | 3,083 | 3,341 | 3,852 | 3,411 | 3,570 |
| 2. Management Services | 1,006 | 1,121 | 1,463 | 1,928 | 1,958 | 2,084 | 2,171 | 2,171 |
| 3. Corporate Services | 7,046 | 7,830 | 10,127 | 18,296 | 14,178 | 19,352 | 20,405 | 20,964 |
| 4. Financial Management (CFO) | 2,732 | 2,579 | 5,136 | 4,063 | 3,863 | 5,303 | 5,602 | 5,906 |
| Total programme | 12,386 | 12,919 | 20,081 | 27,370 | 23,340 | 30,591 | 31,589 | 32,611 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Current: | | | | | | | | |
| Compensation of employees | 8,607 | 8,786 | 13,818 | 15,440 | 13,048 | 18,547 | 19,702 | 20,793 |
| Transfer payments | - | - | 80 | 143 | 523 | 113 | 118 | 125 |
| Administrative expenditure | 2,241 | 1,815 | 2,988 | 2,908 | 3,458 | 4,062 | 4,239 | 3,888 |
| Stores | 404 | 397 | 687 | 1,016 | 946 | 2,244 | 2,438 | 2,541 |
| Professional and special services | 292 | 799 | - | 3,715 | 1,225 | 1,082 | 689 | 696 |
| Other goods and services | 127 | 252 | 1,693 | 3,780 | 3,727 | 4,006 | 4,203 | 4,372 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 11,671 | 12,049 | 19,266 | 27,002 | 22,927 | 30,054 | 31,389 | 32,415 |

| | | | | | | | | |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Capital: | | | | | | | | |
| Equipment | 715 | 870 | 815 | 368 | 413 | 537 | 200 | 196 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 715 | 870 | 815 | 368 | 413 | 537 | 200 | 196 |
| TOTAL ECONOMIC EXPENDITURE | 12,386 | 12,919 | 20,081 | 27,370 | 23,340 | 30,591 | 31,589 | 32,611 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 8,607 | 8,786 | 13,818 | 15,440 | 13,048 | 18,547 | 19,702 | 20,793 |
| - Salaries & related costs | 7,233 | 7,383 | 11,011 | 12,787 | 10,843 | 15,286 | 15,504 | 15,727 |
| - Overtime | - | - | - | 20 | 20 | 20 | 20 | 20 |
| - Improvement in conditions of service | - | - | 605 | 836 | 755 | 631 | 1,431 | 2,171 |
| - Social contributions (employer share) | 1,374 | 1,403 | 2,202 | 1,797 | 1,430 | 2,610 | 2,747 | 2,875 |
| Transfer payments: | - | - | 80 | 143 | 523 | 113 | 118 | 125 |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | 55 | 110 | 85 | 113 | 118 | 125 |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 25 | 33 | 33 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | 405 | - | - | - |
| Goods and services: | 3,064 | 3,263 | 5,368 | 11,419 | 9,356 | 11,394 | 11,569 | 11,497 |
| - Administrative expenditure | 2,241 | 1,815 | 2,988 | 2,908 | 3,458 | 4,062 | 4,239 | 3,888 |
| - Rental of equipment | 124 | 155 | 162 | 171 | 171 | 250 | 255 | 265 |
| - Stores | 404 | 397 | 687 | 1,016 | 946 | 2,244 | 2,438 | 2,541 |
| - Rental of buildings | - | - | - | - | - | - | - | - |
| - Professional & special services | 292 | 799 | - | 3,715 | 1,225 | 1,082 | 689 | 696 |
| - Maintenance & repairs | - | 46 | 49 | 57 | 57 | 60 | 62 | - |
| - Assets less than R5 000 | - | - | 3 | 4 | 4 | 9 | 10 | - |
| - Other | 3 | 51 | 1,479 | 3,548 | 3,495 | 3,687 | 3,876 | 4,107 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 11,671 | 12,049 | 19,266 | 27,002 | 22,927 | 30,054 | 31,389 | 32,415 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 715 | 870 | 815 | 368 | 413 | 537 | 200 | 196 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | 200 | 300 | 623 | 238 | 238 | 200 | 100 | 100 |
| - Office equipment & furniture | 419 | 570 | 157 | 130 | 175 | 137 | 100 | 96 |
| - Other moveable capital | 96 | - | 35 | - | - | 200 | - | - |

| | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL PAYMENTS | 715 | 870 | 815 | 368 | 413 | 537 | 200 | 196 |
| Current payments | 11,671 | 12,049 | 19,266 | 27,002 | 22,927 | 30,054 | 31,389 | 32,415 |
| Capital payments | 715 | 870 | 815 | 368 | 413 | 537 | 200 | 196 |
| TOTAL ECONOMIC CLASSIFICATION | 12,386 | 12,919 | 20,081 | 27,370 | 23,340 | 30,591 | 31,589 | 32,611 |

Transfer payments included in programme 1

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | - | - | - | 26 | 26 | | | |
| Retirees | - | - | - | - | 405 | | | |
| TOTAL TRANSFER PAYMENTS | - | - | - | 26 | 431 | - | - | - |

Earmarked funds included in programme 1

| Earmarked funds (R'000) | Programme Summary of earmarked funds | | | | | | | |
|-------------------------------|--------------------------------------|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Skills development & training | - | - | - | 3,000 | 2,700 | 2,726 | 2,895 | 3,038 |
| TOTAL EARMARKED FUNDS | - | - | - | 3,000 | 2,700 | 2,726 | 2,895 | 3,038 |

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Programme Description:

Provides guidance to the entire Province on budgetary issues, revenue collection, Infrastructure management, implementation of the PFMA and all National Treasury requirements.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the Deputy Director General for Provincial Treasury.

Economic analysis

Provides capacity development for research planning and other information gathering tools for economics.

Fiscal policy

Provides for revenue collection and capacity building in Provincial Departments.

Budget Management

Facilitates the Provincial budget preparation process and strategic plans for all departments.

Public Finance

Provides for expenditure, budget implementation, monitoring and control and reviewing of in year monitoring reports.

Key Measurable Objectives:

| Main objectives | Service delivery measure |
|---|--|
| Economic analysis - research and planning | Formulation of socio economic research plans Formulation of macro economic research plans Formulation of information gathering tools. |
| Fiscal policy - revenue collection | Formulation of policy guidelines on revenue collection Revenue control and cash management Identifying new sources of revenue Monitoring collection targets |

| | |
|---|---|
| Budget management - budget preparation process | Guidelines on budget preparation process Guidelines on preparation of strategic plans Preparation of budget books Preparation of appropriation bill Guidelines on infrastructure development and project management |
| Public finance – expenditure, budget implementation, monitoring and control | Consolidation of in year monitoring reports |

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|------------------------|---|--------------------------|--------------------------|---------------|---------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| 1. Programme Support | 532 | 701 | 820 | 957 | 957 | 1,476 | 1,491 | 1,528 |
| 2. Economic Analysis | - | - | - | - | - | - | - | - |
| 3. Fiscal policy | 3,603 | 4,451 | 3,618 | 5,075 | 5,075 | 6,288 | 6,617 | 7,012 |
| 4. Budget management | 4,733 | 6,543 | 9,229 | 9,364 | 10,120 | 23,968 | 24,753 | 25,549 |
| 5. Public finance | - | - | - | - | - | - | - | - |
| Total programme | 8,868 | 11,695 | 13,667 | 15,396 | 16,152 | 31,732 | 32,861 | 34,089 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|--------------------------|--------------------------|---------------|---------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Current: | | | | | | | | |
| Compensation of employees | 6,469 | 7,797 | 8,265 | 12,693 | 12,862 | 17,193 | 18,309 | 19,365 |
| Transfer payments | - | - | 27 | 33 | 31 | - | - | - |
| Administrative expenditure | 538 | 918 | 846 | 1,006 | 1,542 | 1,899 | 1,957 | 2,007 |
| Stores | 359 | 1,530 | 922 | 752 | 986 | 1,870 | 1,964 | 2,062 |
| Professional and special services | 1,117 | 494 | 3,113 | 348 | 30 | 10,150 | 10,150 | 10,118 |
| Other goods and services | 280 | 252 | 224 | 370 | 461 | 333 | 351 | 371 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 8,763 | 10,991 | 13,397 | 15,202 | 15,912 | 31,445 | 32,731 | 33,923 |
| Capital: | | | | | | | | |
| Equipment | 105 | 704 | 270 | 194 | 240 | 287 | 130 | 166 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 105 | 704 | 270 | 194 | 240 | 287 | 130 | 166 |
| TOTAL ECONOMIC EXPENDITURE | 8,868 | 11,695 | 13,667 | 15,396 | 16,152 | 31,732 | 32,861 | 34,089 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 6,469 | 7,797 | 8,265 | 12,693 | 12,862 | 17,193 | 18,309 | 19,365 |
| - Salaries & related costs | 5,468 | 6,625 | 6,585 | 10,711 | 10,616 | 14,622 | 14,842 | 15,066 |
| - Overtime | - | - | - | - | - | - | - | - |
| - Improvement in conditions of service | - | - | 336 | 424 | 477 | 603 | 1,368 | 2,076 |
| - Social contributions (employer share) | 1,001 | 1,172 | 1,344 | 1,558 | 1,769 | 1,968 | 2,099 | 2,223 |

| | | | | | | | | |
|---|-------|--------|--------|--------|--------|--------|--------|--------|
| Transfer payments: | - | - | 27 | 33 | 31 | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 27 | 33 | 31 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | 2,294 | 3,194 | 5,105 | 2,476 | 3,019 | 14,252 | 14,422 | 14,558 |
| - Administrative expenditure | 538 | 918 | 846 | 1,006 | 1,542 | 1,899 | 1,957 | 2,007 |
| - Rental of equipment | 158 | 128 | 90 | 143 | 184 | 218 | 233 | 249 |
| - Stores | 359 | 1,530 | 922 | 752 | 986 | 1,870 | 1,964 | 2,062 |
| - Rental of buildings | - | - | - | - | - | - | - | - |
| - Professional & special services | 1,117 | 494 | 3,113 | 348 | 30 | 10,150 | 10,150 | 10,118 |
| - Maintenance & repairs | 21 | 105 | 65 | 116 | 141 | 5 | 8 | 10 |
| - Assets less than R5 000 | - | - | - | 40 | 40 | 10 | 10 | 12 |
| - Other | 101 | 19 | 69 | 71 | 96 | 100 | 100 | 100 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 8,763 | 10,991 | 13,397 | 15,202 | 15,912 | 31,445 | 32,731 | 33,923 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 105 | 704 | 270 | 194 | 240 | 287 | 130 | 166 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | 69 | 361 | 116 | 144 | 130 | 187 | 30 | 100 |
| - Office equipment & furniture | 36 | 168 | 154 | 50 | 110 | 100 | 100 | 66 |
| - Other moveable capital | - | 175 | - | - | - | - | - | - |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL PAYMENTS | 105 | 704 | 270 | 194 | 240 | 287 | 130 | 166 |
| Current payments | 8,763 | 10,991 | 13,397 | 15,202 | 15,912 | 31,445 | 32,731 | 33,923 |
| Capital payments | 105 | 704 | 270 | 194 | 240 | 287 | 130 | 166 |
| TOTAL ECONOMIC CLASSIFICATION | 8,868 | 11,695 | 13,667 | 15,396 | 16,152 | 31,732 | 32,861 | 34,089 |

Transfer payments included in programme 2

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | | | 27 | 33 | 31 | | | |
| TOTAL TRANSFER PAYMENTS | - | - | 27 | 33 | 31 | - | - | - |

PROGRAMME 3: ASSET AND LIABILITIES MANAGEMENT

Programme Description:

Provides guidelines on physical asset management, infrastructure and regulation of supply chain management in the Province.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

Asset Management

Provides physical asset management and regulation of supply chain management.

Liability Management

Provides for efficient management of liabilities in the province.

Supporting & inter-linked financial systems

Provides for computerized inter-linked financial systems.

Key Measurable Objectives:

| Main objectives | Service delivery measure |
|--|---|
| Asset management – financial and physical | Transversal procurement of tangible goods and services Issuing of policy guidelines on supply chain management Monitoring of the PPPFA and BEE implementation |
| Liability management – efficient management of liabilities | Debt management Creditor management Management of contingent liabilities, overdrafts and guarantees. |
| Supporting and inter-linked financial systems | Implementation of the suppliers data base Management of the electronic tendering systems |

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|--|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| 1. Programme Support | 912 | 1,089 | 1,201 | 1,282 | 1,282 | 1,317 | 1,408 | 1,440 |
| 2. Asset Management | 5,216 | 4,613 | 6,994 | 6,714 | 9,714 | 16,959 | 17,402 | 17,845 |
| 3. Liabilities Management | - | - | - | - | - | - | - | - |
| 4. Supporting & Interlinked Fin. systems | - | - | - | - | - | - | - | - |
| Total programme | 6,128 | 5,702 | 8,195 | 7,996 | 10,996 | 18,276 | 18,810 | 19,285 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|--------------------------|--------------------------|--------------|---------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Current: | | | | | | | | |
| Compensation of employees | 3,206 | 3,508 | 3,094 | 5,299 | 5,299 | 7,904 | 8,547 | 8,875 |
| Transfer payments | - | - | 35 | 12 | 12 | - | - | - |
| Administrative expenditure | 1,445 | 1,029 | 3,507 | 1,192 | 1,192 | 899 | 678 | 731 |
| Stores | 127 | 118 | 187 | 216 | 216 | 220 | 231 | 243 |
| Professional and special services | 1,008 | 464 | 206 | 640 | 3,640 | 8,300 | 8,300 | 8,236 |
| Other goods and services | 302 | 522 | 844 | 556 | 456 | 768 | 934 | 1,082 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 6,088 | 5,641 | 7,873 | 7,915 | 10,815 | 18,091 | 18,690 | 19,167 |
| Capital: | | | | | | | | |
| Equipment | 40 | 61 | 322 | 81 | 181 | 185 | 120 | 118 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 40 | 61 | 322 | 81 | 181 | 185 | 120 | 118 |
| TOTAL ECONOMIC EXPENDITURE | 6,128 | 5,702 | 8,195 | 7,996 | 10,996 | 18,276 | 18,810 | 19,285 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|--------------------------|--------------------------|--------------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 3,206 | 3,508 | 3,094 | 5,299 | 5,299 | 7,904 | 8,547 | 8,875 |
| - Salaries & related costs | 2,671 | 2,899 | 2,578 | 4,300 | 4,300 | 6,613 | 6,846 | 6,798 |
| - Overtime | - | - | - | - | - | - | - | - |
| - Improvement in conditions of service | - | - | - | 177 | 177 | 273 | 623 | 945 |
| - Social contributions (employer share) | 535 | 609 | 516 | 822 | 822 | 1,018 | 1,078 | 1,132 |
| Transfer payments: | - | - | 35 | 12 | 12 | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 35 | 12 | 12 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | 2,882 | 2,133 | 4,744 | 2,604 | 5,504 | 10,187 | 10,143 | 10,292 |
| - Administrative expenditure | 1,445 | 1,029 | 3,507 | 1,192 | 1,192 | 899 | 678 | 731 |
| - Rental of equipment | 66 | 72 | 82 | 90 | - | 100 | 134 | 140 |
| - Stores | 127 | 118 | 187 | 216 | 216 | 220 | 231 | 243 |
| - Rental of buildings | 234 | 398 | 400 | 401 | 451 | 500 | 550 | 582 |

| | | | | | | | | |
|--|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| - Professional & special services | 1,008 | 464 | 206 | 640 | 3,640 | 8,300 | 8,300 | 8,236 |
| - Maintenance & repairs | - | - | 12 | 5 | - | - | - | - |
| - Assets less than R5 000 | - | - | - | - | - | - | - | - |
| - Other | 2 | 52 | 350 | 60 | 5 | 168 | 250 | 360 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 6,088 | 5,641 | 7,873 | 7,915 | 10,815 | 18,091 | 18,690 | 19,167 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 40 | 61 | 322 | 81 | 181 | 185 | 120 | 118 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | - | - | - | - | - | 100 | 60 | 59 |
| - Office equipment & furniture | 40 | 61 | 221 | 81 | 181 | 85 | 60 | 59 |
| - Other moveable capital | - | - | 101 | - | - | - | - | - |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL PAYMENTS | 40 | 61 | 322 | 81 | 181 | 185 | 120 | 118 |
| Current payments | 6,088 | 5,641 | 7,873 | 7,915 | 10,815 | 18,091 | 18,690 | 19,167 |
| Capital payments | 40 | 61 | 322 | 81 | 181 | 185 | 120 | 118 |
| TOTAL ECONOMIC CLASSIFICATION | 6,128 | 5,702 | 8,195 | 7,996 | 10,996 | 18,276 | 18,810 | 19,285 |

Transfer payments included in programme 3

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | | | 35 | 12 | 12 | | | |
| Retirees | | | | - | - | | | |
| TOTAL TRANSFER PAYMENTS | - | - | 35 | 12 | 12 | - | - | - |

PROGRAMME 4: FINANCIAL GOVERNANCE

Programme Description:

Provides quality accounting services and capacity development in Provincial Departments

Sub-programme Descriptions:

Programme Support

Provides administrative support to the Accountant General.

Accounting services

Provides quality financial and management accounting services which incorporate provincial expenditure management, revenue and exchequer, document control, tribal and trust affairs, and centralised creditor payment.

Provincial Internal Audit

Provides a transversal internal audit service to the entire North West Provincial Government.

Risk management

Provides risk management services to the Provincial Departments.

Norms and Standards

Provides financial management capacity in Provincial Departments.

Key Measurable Objectives:

| Main objectives | Service delivery measure |
|--|---|
| Accounting services - quality accounting services | Monthly closing of books Efficient centralised creditor payments system Revenue management Face value document management Expenditure management Consolidation of Provincial Financial Statements. |
| Internal Audit – transversal internal audit services | Regulatory audits Ad hoc audits Special assignments Risk based audits Performance audits |
| Risk management | Risk management interventions Conduct periodic risk assessments |
| Norms and Standards | Financial management training in all departments Asset management Inventory management Implementation of accrual accounting in the NWPG Implementation of GAAP and GRAP |

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|------------------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| 1. Programme Support | 13,409 | 12,667 | 7,134 | 6,446 | 6,446 | 7,292 | 6,557 | 7,679 |
| 2. Accounting Services | 16,868 | 19,137 | 25,239 | 25,623 | 29,271 | 32,616 | 34,078 | 36,243 |
| 3. Norms and standards | 5,633 | 11,545 | 6,142 | 8,331 | 8,231 | 7,648 | 7,701 | 7,839 |
| 4. Risk management | - | - | - | - | - | - | - | - |
| 5. Provincial Internal Audit | 11,904 | 23,628 | 24,261 | 24,959 | 28,964 | 30,677 | 30,732 | 31,141 |
| Total programme | 47,814 | 66,977 | 62,776 | 65,359 | 72,912 | 78,233 | 79,068 | 82,902 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Current: | | | | | | | | |
| Compensation of employees | 24,534 | 29,166 | 34,626 | 37,197 | 42,881 | 46,605 | 49,221 | 51,954 |
| Transfer payments | - | - | 162 | 81 | 145 | - | - | - |
| Administrative expenditure | 3,605 | 3,682 | 4,202 | 5,729 | 4,429 | 5,832 | 5,943 | 6,456 |
| Stores | 859 | 8,928 | 2,499 | 2,071 | 2,021 | 4,088 | 4,292 | 4,425 |
| Professional and special services | 9,399 | 17,174 | 10,703 | 9,945 | 15,750 | 9,900 | 7,690 | 8,026 |
| Other goods and services | 7,041 | 2,665 | 8,156 | 9,682 | 6,832 | 11,466 | 11,692 | 11,812 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 45,438 | 61,615 | 60,348 | 64,705 | 72,058 | 77,891 | 78,838 | 82,673 |
| Capital: | | | | | | | | |
| Equipment | 2,376 | 5,362 | 2,428 | 654 | 854 | 342 | 230 | 229 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 2,376 | 5,362 | 2,428 | 654 | 854 | 342 | 230 | 229 |
| TOTAL ECONOMIC EXPENDITURE | 47,814 | 66,977 | 62,776 | 65,359 | 72,912 | 78,233 | 79,068 | 82,902 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 24,534 | 29,166 | 34,626 | 37,197 | 42,881 | 46,605 | 49,221 | 51,954 |
| - Salaries & related costs | 20,772 | 23,931 | 27,590 | 30,308 | 34,927 | 38,644 | 38,910 | 39,466 |
| - Overtime | - | - | - | - | - | - | - | - |
| - Improvement in conditions of service | - | - | 1,518 | 884 | 1,076 | 1,594 | 3,603 | 5,460 |
| - Social contributions (employer share) | 3,762 | 5,235 | 5,518 | 6,005 | 6,878 | 6,367 | 6,708 | 7,028 |
| Transfer payments: | - | - | 162 | 81 | 145 | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 162 | 81 | 145 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | 20,904 | 32,449 | 25,560 | 27,427 | 29,032 | 31,286 | 29,617 | 30,719 |
| - Administrative expenditure | 3,605 | 3,682 | 4,202 | 5,729 | 4,429 | 5,832 | 5,943 | 6,456 |
| - Rental of equipment | 300 | 740 | 1,040 | 500 | 500 | 1,200 | 1,296 | 1,399 |
| - Stores | 859 | 8,928 | 2,499 | 2,071 | 2,021 | 4,088 | 4,292 | 4,425 |
| - Rental of buildings | 500 | 731 | 3,217 | 2,000 | 2,000 | 3,500 | 3,780 | 4,082 |
| - Professional & special services | 9,399 | 17,174 | 10,703 | 9,945 | 15,750 | 9,900 | 7,690 | 8,026 |
| - Maintenance & repairs | - | 105 | 125 | 100 | 100 | 120 | 125 | 135 |
| - Assets less than R5 000 | - | - | - | 50 | 50 | 55 | 60 | 65 |
| - Other | 6,241 | 1,089 | 3,774 | 7,032 | 4,182 | 6,591 | 6,431 | 6,131 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 45,438 | 61,615 | 60,348 | 64,705 | 72,058 | 77,891 | 78,838 | 82,673 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 2,376 | 5,362 | 2,428 | 654 | 854 | 342 | 230 | 229 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | 2,336 | 2,733 | 990 | 554 | 804 | 100 | 77 | 78 |
| - Office equipment & furniture | 40 | 2,301 | 1,220 | 100 | 50 | 142 | 77 | 100 |
| - Other moveable capital | - | 328 | 218 | - | - | 100 | 76 | 51 |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|---------------|--------|--------|
| TOTAL CAPITAL PAYMENTS | 2,376 | 5,362 | 2,428 | 654 | 854 | 342 | 230 | 229 |
| Current payments | 45,438 | 61,615 | 60,348 | 64,705 | 72,058 | 77,891 | 78,838 | 82,673 |
| Capital payments | 2,376 | 5,362 | 2,428 | 654 | 854 | 342 | 230 | 229 |
| TOTAL ECONOMIC CLASSIFICATION | 47,814 | 66,977 | 62,776 | 65,359 | 72,912 | 78,233 | 79,068 | 82,902 |

Transfer payments included in programme 4

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | | | | 33 | 53 | | | |
| TOTAL TRANSFER PAYMENTS | - | - | - | 33 | 53 | - | - | - |

PROGRAMME 5: MUNICIPAL FINANCE

Programme Description:

Provides for capacity development, financial management and implementation of the MFMA in municipalities.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

MFMA implementation

Facilitates the implementation of financial management norms and standards, budget monitoring, supply chain management, IDP coordination, data collection and infrastructure monitoring in municipalities.

Key Measurable Objectives:

| Main objectives | Service delivery measure |
|---------------------|---|
| MFMA implementation | Formulation of budget guidelines for municipalities Formulation of monitoring tools for infrastructure Formulation of supply chain management guidelines for municipalities Data collection Ensuring quality of financial statements Municipal visits and adhoc audits Monitoring of provincial allocation of DORA issues IDP coordination |

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|------------------------|---|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| 1. Programme Support | - | - | 327 | 878 | 878 | 1,098 | 1,160 | 1,234 |
| 2. MFMA Implementation | | | - | 3,931 | 3,931 | 5,351 | 5,645 | 5,906 |
| Total programme | - | - | 327 | 4,809 | 4,809 | 6,449 | 6,805 | 7,140 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Current: | | | | | | | | |
| Compensation of employees | - | - | 137 | 3,183 | 3,183 | 4,281 | 4,556 | 4,816 |
| Transfer payments | - | - | - | 10 | 10 | - | - | - |
| Administrative expenditure | - | - | 52 | 600 | 600 | 772 | 823 | 864 |
| Stores | - | - | 87 | 150 | 150 | 718 | 737 | 770 |
| Professional and special services | - | - | - | 700 | 700 | 500 | 500 | 500 |
| Other goods and services | - | - | 30 | 86 | 86 | 137 | 139 | 142 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | - | - | 306 | 4,729 | 4,729 | 6,408 | 6,755 | 7,092 |
| Capital: | | | | | | | | |
| Equipment | - | - | 21 | 80 | 80 | 41 | 50 | 48 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | - | - | 21 | 80 | 80 | 41 | 50 | 48 |
| TOTAL ECONOMIC EXPENDITURE | - | - | 327 | 4,809 | 4,809 | 6,449 | 6,805 | 7,140 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | - | - | 137 | 3,183 | 3,183 | 4,281 | 4,556 | 4,816 |
| - Salaries & related costs | - | - | 109 | 2,671 | 2,671 | 3,621 | 3,674 | 3,728 |
| - Overtime | - | - | - | - | - | - | - | - |
| - Improvement in conditions of service | - | - | 6 | 111 | 111 | 149 | 339 | 514 |
| - Social contributions (employer share) | - | - | 22 | 401 | 401 | 511 | 543 | 574 |
| Transfer payments: | - | - | - | 10 | 10 | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | - | 10 | 10 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | - | - | 169 | 1,536 | 1,536 | 2,127 | 2,199 | 2,276 |
| - Administrative expenditure | - | - | 52 | 600 | 600 | 772 | 823 | 864 |
| - Rental of equipment | - | - | - | 50 | 50 | 84 | 85 | 86 |
| - Stores | - | - | 87 | 150 | 150 | 718 | 737 | 770 |
| - Rental of buildings | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|--|---|---|-----|-------|-------|-------|-------|-------|
| - Professional & special services | - | - | - | 700 | 700 | 500 | 500 | 500 |
| - Maintenance & repairs | - | - | - | 20 | 20 | 17 | 18 | 19 |
| - Assets less than R5 000 | - | - | - | 10 | 10 | - | - | - |
| - Other | - | - | 30 | 6 | 6 | 36 | 36 | 37 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | - | - | 306 | 4,729 | 4,729 | 6,408 | 6,755 | 7,092 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | - | - | 21 | 80 | 80 | 41 | 50 | 48 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | - | - | 21 | 80 | 80 | 20 | 25 | 20 |
| - Office equipment & furniture | - | - | - | - | - | 21 | 25 | 28 |
| - Other moveable capital | - | - | - | - | - | - | - | - |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL PAYMENTS | - | - | 21 | 80 | 80 | 41 | 50 | 48 |
| Current payments | - | - | 306 | 4,729 | 4,729 | 6,408 | 6,755 | 7,092 |
| Capital payments | - | - | 21 | 80 | 80 | 41 | 50 | 48 |
| TOTAL ECONOMIC CLASSIFICATION | - | - | 327 | 4,809 | 4,809 | 6,449 | 6,805 | 7,140 |

Transfer payments included in programme 5

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | | | - | 10 | 10 | | | |
| TOTAL TRANSFER PAYMENTS | - | - | - | 10 | 10 | - | - | - |

PROGRAMME 6: INFORMATION TECHNOLOGY

Programme Description:

Offers information technology strategic direction in the NWPA by providing information technology solutions.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

Data technology

Managing and support of transversal databases, mainframe and server systems.

Development

Development and maintenance of enterprise applications and business intelligence.

Networks

Management and support of the provincial network architecture, telephony services and access control hardware.

Quality Assurance

Development and maintenance of IT procedures, standards and guidelines.

Operations

Management of operations, storage facilities and report distribution.

Customer Care Center

Management of incidents, errors, IT problems and the Helpdesk. Offering of first line support to the NWPA.

Information Technology Services

Management of network services, data storage, ICT security, facilities and operational services.

E-Government

Provision of e-government services , architecture, process design, security engineering and best practices.

Key Measurable Objectives:

| Main objectives | Service delivery measure |
|---------------------------------|---|
| Data technology | Efficient database management |
| Development | Development and maintenance of software applications |
| Networks | Efficient operation of the Provincial Network |
| Quality Assurance | Efficient development and implementation of IT standards and IT guidelines |
| Operations | Efficient management of the mainframe and storage facilities |
| Customer Care Center | Efficient delivery of first line support services |
| Information Technology Services | Efficient management of all technology services |
| E-Government | Efficient provision of e-government services, architecture and project management |

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|--------------------------|--------------------------|---------------|---------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| 1 Management | 1,287 | 4,773 | 2,724 | 7,051 | 3,069 | 1,077 | 1,149 | 1,208 |
| 2 Data Technology | 11,165 | 14,497 | 12,048 | 14,417 | 11,226 | 11,914 | 12,451 | 13,085 |
| 3 Development | 8,219 | 5,336 | 2,466 | 2,912 | 12,208 | 15,646 | 10,981 | 12,349 |
| 4 Networks | 23,397 | 29,499 | 28,117 | 19,821 | 38,577 | 31,181 | 26,934 | 25,613 |
| 5 Quality Assurance | 1,080 | 2,023 | 2,516 | 3,274 | 1,841 | 2,992 | 3,000 | 3,087 |
| 6 Operations | 957 | 3,190 | 1,061 | 2,240 | 1,506 | 1,860 | 1,972 | 2,071 |
| 7 Customer Care Centre | 2,535 | 2,213 | 1,764 | 1,553 | 1,325 | 3,370 | 3,567 | 3,755 |
| 8 Transversal Systems | 4,561 | 9,217 | 11,543 | 13,017 | - | - | - | - |
| 9 Information Technology Services | 350 | 456 | 572 | 674 | 750 | 3,430 | 3,551 | 3,779 |
| 10 E-Government Services | 6,987 | 11,560 | 6,119 | 17,890 | 21,443 | 25,006 | 22,286 | 25,651 |
| Total programme | 60,538 | 82,764 | 68,930 | 82,849 | 91,945 | 96,476 | 85,891 | 90,598 |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|--------------------------|--------------------------|---------------|---------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| Current: | | | | | | | | |
| Compensation of employees | 9,081 | 10,840 | 10,885 | 15,098 | 12,158 | 28,748 | 30,578 | 32,312 |
| Transfer payments | - | - | 28 | 34 | 23 | - | - | - |
| Administrative expenditure | 1,317 | 1,621 | 25,114 | 32,792 | 24,817 | 24,309 | 24,492 | 24,696 |
| Stores | 566 | 6,137 | 2,131 | 2,000 | 1,316 | 2,566 | 2,696 | 2,831 |
| Professional and special services | 11,666 | 27,192 | 14,688 | 15,693 | 22,237 | 21,260 | 13,393 | 14,549 |
| Other goods and services | 22,121 | 18,137 | 10,412 | 15,732 | 16,695 | 18,041 | 13,402 | 14,836 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 44,751 | 63,927 | 63,258 | 81,349 | 77,246 | 94,924 | 84,561 | 89,224 |
| Capital: | | | | | | | | |
| Equipment | 15,787 | 18,837 | 5,672 | 1,500 | 14,699 | 1,552 | 1,330 | 1,374 |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | 15,787 | 18,837 | 5,672 | 1,500 | 14,699 | 1,552 | 1,330 | 1,374 |
| TOTAL ECONOMIC EXPENDITURE | 60,538 | 82,764 | 68,930 | 82,849 | 91,945 | 96,476 | 85,891 | 90,598 |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | 9,081 | 10,840 | 10,885 | 15,098 | 12,158 | 28,748 | 30,578 | 32,312 |
| - Salaries & related costs | 7,505 | 8,958 | 8,995 | 11,939 | 9,551 | 23,908 | 24,788 | 24,617 |
| - Overtime | - | - | - | 400 | 400 | 300 | 300 | 300 |
| - Improvement in conditions of service | - | - | 367 | 509 | 407 | 999 | 1,735 | 3,435 |
| - Social contributions (employer share) | 1,576 | 1,882 | 1,523 | 2,250 | 1,800 | 3,541 | 3,755 | 3,960 |
| Transfer payments: | - | - | 28 | 34 | 23 | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | 28 | 34 | 23 | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | 35,670 | 53,087 | 52,345 | 66,217 | 65,065 | 66,176 | 53,983 | 56,912 |
| - Administrative expenditure | 1,317 | 1,621 | 25,114 | 32,792 | 24,817 | 24,309 | 24,492 | 24,696 |
| - Rental of equipment | 13,352 | 255 | 400 | 435 | 435 | 448 | 456 | 459 |
| - Stores | 566 | 6,137 | 2,131 | 2,000 | 1,316 | 2,566 | 2,696 | 2,831 |
| - Rental of buildings | - | - | - | - | - | - | - | - |
| - Professional & special services | 11,666 | 27,192 | 14,688 | 15,693 | 22,237 | 21,260 | 13,393 | 14,549 |
| - Maintenance & repairs | 6,000 | 4,500 | 3,955 | 4,100 | 4,100 | 119 | 121 | 123 |
| - Assets less than R5 000 | - | - | - | 90 | 90 | - | - | - |
| - Other | 2,769 | 13,382 | 6,057 | 11,107 | 12,070 | 17,474 | 12,825 | 14,254 |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 44,751 | 63,927 | 63,258 | 81,349 | 77,246 | 94,924 | 84,561 | 89,224 |
| CAPITAL | | | | | | | | |
| Machinery & equipment | 15,787 | 18,837 | 5,672 | 1,500 | 14,699 | 1,552 | 1,330 | 1,374 |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | 1,000 | 2,100 | 5,672 | 1,350 | 14,549 | 1,552 | 1,330 | 1,374 |
| - Office equipment & furniture | 1,000 | 1,177 | - | 150 | 150 | - | - | - |
| - Other moveable capital | 13,787 | 15,560 | - | - | - | - | - | - |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|---------------|--------|--------|
| TOTAL CAPITAL PAYMENTS | 15,787 | 18,837 | 5,672 | 1,500 | 14,699 | 1,552 | 1,330 | 1,374 |
| Current payments | 44,751 | 63,927 | 63,258 | 81,349 | 77,246 | 94,924 | 84,561 | 89,224 |
| Capital payments | 15,787 | 18,837 | 5,672 | 1,500 | 14,699 | 1,552 | 1,330 | 1,374 |
| TOTAL ECONOMIC CLASSIFICATION | 60,538 | 82,764 | 68,930 | 82,849 | 91,945 | 96,476 | 85,891 | 90,598 |

Transfer payments included in programme 6

| Name of recipient (R'000) | Programme Summary of transfer payments | | | | | | | |
|----------------------------------|--|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Regional Services Council Levies | | | 28 | 34 | 23 | | | |
| TOTAL TRANSFER PAYMENTS | - | - | 28 | 34 | 23 | - | - | - |

PROGRAMME 7: STATUTORY PAYMENTS

Programme description

To be utilised for the repayment of statutory debts like SARS.

Programme summary of payments and estimates according to sub-programme

| Sub-programme (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|------------------------|---|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Statutory Payments | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Total programme | 34,460 | 50,460 | 24,542 | - | - | - | - | - |

Programme summary of payments and estimates

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|-----------------------------------|---|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Current: | | | | | | | | |
| Compensation of employees | - | - | - | - | - | - | - | - |
| Transfer payments | - | - | - | - | - | - | - | - |
| Administrative expenditure | - | - | - | - | - | - | - | - |
| Stores | - | - | - | - | - | - | - | - |
| Professional and special services | - | - | - | - | - | - | - | - |
| Other goods and services | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Total Current Payments | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Capital: | | | | | | | | |
| Equipment | - | - | - | - | - | - | - | - |
| Land and Buildings | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - |
| Other capital expenditure | - | - | - | - | - | - | - | - |
| Total Capital Payments | - | - | - | - | - | - | - | - |
| TOTAL ECONOMIC EXPENDITURE | 34,460 | 50,460 | 24,542 | - | - | - | - | - |

Programme summary of payments and estimates according to economic classification

| Classification (R'000) | Programme Summary of Payments and Estimates | | | | | | | |
|---|---|---------------|---------------|-----------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| CURRENT PAYMENTS | | | | | | | | |
| Compensation of employees: | - | - | - | - | - | - | - | - |
| - Salaries & related costs | - | - | - | - | - | - | - | - |
| - Overtime | - | - | - | - | - | - | - | - |
| - Improvement in conditions of service | - | - | - | - | - | - | - | - |
| - Social contributions (employer share) | - | - | - | - | - | - | - | - |
| Transfer payments: | - | - | - | - | - | - | - | - |
| Provincial agencies | - | - | - | - | - | - | - | - |
| Departmental Agencies: | | | | | | | | |
| - Public Entities | - | - | - | - | - | - | - | - |
| - Other (Pseta) | - | - | - | - | - | - | - | - |
| Municipalities: | | | | | | | | |
| - Regional service council levies | - | - | - | - | - | - | - | - |
| - Other transfers to municipalities | - | - | - | - | - | - | - | - |
| Universities and technikons | - | - | - | - | - | - | - | - |
| Public Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Private Corporations: | | | | | | | | |
| - Subsidies on production | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Foreign governments and international trf's | - | - | - | - | - | - | - | - |
| Non-profit organisations | - | - | - | - | - | - | - | - |
| Households: | | | | | | | | |
| - Social Benefits | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |
| Goods and services: | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| - Administrative expenditure | - | - | - | - | - | - | - | - |
| - Rental of equipment | - | - | - | - | - | - | - | - |
| - Stores | - | - | - | - | - | - | - | - |
| - Rental of buildings | - | - | - | - | - | - | - | - |
| - Professional & special services | - | - | - | - | - | - | - | - |
| - Maintenance & repairs | - | - | - | - | - | - | - | - |
| - Assets less than R5 000 | - | - | - | - | - | - | - | - |
| - Other | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| TOTAL CURRENT PAYMENTS | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| Machinery & equipment | - | - | - | - | - | - | - | - |
| Motor vehicles & other transport | - | - | - | - | - | - | - | - |
| Equipment: | | | | | | | | |
| - Computers | - | - | - | - | - | - | - | - |
| - Office equipment & furniture | - | - | - | - | - | - | - | - |
| - Other moveable capital | - | - | - | - | - | - | - | - |
| Fixed capital: | - | - | - | - | - | - | - | - |
| - Land and subsoil assets | - | - | - | - | - | - | - | - |
| - Buildings | - | - | - | - | - | - | - | - |
| - Infrastructure | - | - | - | - | - | - | - | - |
| Other fixed capital | - | - | - | - | - | - | - | - |
| - Cultivated Assets | - | - | - | - | - | - | - | - |
| - Software and other intangible assets | - | - | - | - | - | - | - | - |
| - Other | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|--------------------------------------|--------|--------|--------|---|---|---|---|---|
| TOTAL CAPITAL PAYMENTS | - | - | - | - | - | - | - | - |
| Current payments | 34,460 | 50,460 | 24,542 | - | - | - | - | - |
| Capital payments | - | - | - | - | - | - | - | - |
| TOTAL ECONOMIC CLASSIFICATION | 34,460 | 50,460 | 24,542 | - | - | - | - | - |

Additional Departmental Schedules

Summary of departmental transfer payments

| Name of recipient (R'000) | Departmental Summary of transfer payments | | | | | | | |
|----------------------------------|---|--------------------------|--------------------------|-----------|-----|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| Public Entities: | | | | | | | | |
| Sub-total | - | - | - | - | - | - | - | - |
| Other: | | | | | | | | |
| Pseta | - | - | 55 | 110 | 85 | 113 | 118 | 125 |
| Regional Services Council Levies | - | - | 90 | 138 | 145 | - | - | - |
| Retirees | - | - | - | - | 405 | - | - | - |
| TOTAL TRANSFER PAYMENTS | - | - | 145 | 248 | 635 | 113 | 118 | 125 |

Summary of departmental expenditure on training per programme

| Training expenditure (R'000) | Departmental Summary of training expenditure | | | | | | | |
|-----------------------------------|--|--------------------------|--------------------------|-----------|-------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| Programme 1: Administration | 1,563 | 1,569 | | | | | | |
| Subsistence and travel | | | 996 | 1,025 | 1,025 | 1,076 | 1,129 | 1,186 |
| Tuition | | | 1,205 | 1,740 | 1,740 | 1,763 | 1,884 | 1,977 |
| TOTAL TRAINING EXPENDITURE | 1,563 | 1,569 | 2,201 | 2,765 | 2,765 | 2,839 | 3,013 | 3,163 |

Information on training for the department

| Training expenditure (R'000) | Information on training | | | | | | | |
|---------------------------------------|--------------------------|--------------------------|--------------------------|-----------|-------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| Number of staff | 397 | 437 | 460 | 504 | 506 | 672 | 669 | 669 |
| Number of personnel trained | 270 | 280 | 301 | 316 | 315 | 330 | 345 | 360 |
| - Male | 55 | 60 | 66 | 70 | 65 | 60 | 65 | 70 |
| - Female | 215 | 220 | 235 | 246 | 250 | 270 | 280 | 290 |
| Number of bursaries offered | | | | | | | | |
| Number of interns appointed | 40 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Number of learnerships appointed | - | - | 70 | 70 | 70 | 100 | 100 | 100 |
| Average cost per staff member trained | 5,789 | 5,604 | 7,312 | 8,750 | 8,778 | 8,603 | 8,733 | 8,786 |

Summary of departmental earmarked funds

| Earmarked Funds (R'000) | Departmental Summary of earmarked funds | | | | | | | |
|------------------------------|---|--------------------------|--------------------------|-----------|-------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| Skills development/training | - | - | - | 3,000 | 2,700 | 2,726 | 2,895 | 3,038 |
| TOTAL EARMARKED FUNDS | - | - | - | 3,000 | 2,700 | 2,726 | 2,895 | 3,038 |

Summary of departmental personnel cost

| Summary of personnel cost (R'000) | Departmental Summary of compensation of employees | | | | | | | |
|--|---|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Managers (Directors and above) | 5,834 | 7,808 | 9,032 | 11,056 | 11,037 | 14,957 | 15,153 | 16,213 |
| Middle management (Deputy & Assistant Directors) | 14,510 | 16,530 | 17,564 | 19,499 | 19,997 | 25,564 | 27,609 | 29,542 |
| Professional Staff | | | | | | | | |
| Other Staff | 31,553 | 35,759 | 44,229 | 58,355 | 58,397 | 82,757 | 88,151 | 92,360 |
| Staff additional to the establishment | | | | | | | | |
| Contract employees | | | | | | | | |
| TOTAL PERSONNEL COST | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |

Summary of departmental personnel numbers

| Summary of personnel numbers | Departmental Summary of personnel numbers | | | | | | | |
|--|---|---------------|---------------|------------|--------------|---------------|---------------|---------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| Managers (Directors and above) | 15 | 16 | 22 | 22 | 22 | 22 | 22 | 22 |
| Middle management (Deputy & Assistant Directors) | 72 | 79 | 92 | 128 | 128 | 140 | 140 | 140 |
| Professional Staff | | | | | | | | |
| Other Staff | 310 | 342 | 346 | 354 | 356 | 510 | 507 | 507 |
| Staff additional to the establishment | | | | | | | | |
| Contract employees | | | | | | | | |
| TOTAL PERSONNEL NUMBERS | 397 | 437 | 460 | 504 | 506 | 672 | 669 | 669 |

Summary of departmental personnel numbers per programme

| Summary of personnel numbers | Departmental Summary of personnel numbers | | | | | | | |
|-------------------------------------|---|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| | 2002/ 2003 | 2003/ 2004 | 2004/ 2005 | 2005/2006 | | 2006/ 2007 | 2007/ 2008 | 2008/ 2009 |
| | Audited | Audited | Audited | Main App | Adj Estimate | MTEF | MTEF | MTEF |
| 1. Administration | 53 | 55 | 60 | 70 | 70 | 115 | 115 | 115 |
| 2. Sustainable resource management | 65 | 63 | 69 | 53 | 53 | 62 | 62 | 62 |
| 3. Asset and liabilities management | 22 | 23 | 28 | 38 | 38 | 43 | 43 | 43 |
| 4. Financial Governance | 181 | 225 | 233 | 245 | 247 | 336 | 336 | 336 |
| 5. MFMA | - | - | 1 | 18 | 18 | 18 | 18 | 18 |
| 6. Information technology | 76 | 71 | 69 | 80 | 80 | 98 | 95 | 95 |
| 7. Statutory payments | - | - | - | - | - | - | - | - |
| Total personnel numbers | 397 | 437 | 460 | 504 | 506 | 672 | 669 | 669 |
| Total personnel cost (R'000) | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |
| Unit cost | 130.72 | 137.52 | 153.97 | 176.41 | 176.74 | 183.45 | 195.68 | 206.45 |

* Full-time equivalent

Summary of personnel numbers and costs

| Category | Provincial Summary of Personnel Numbers and Costs | | | | | | | |
|---------------------------------|---|--------------------------|--------------------------|-----------|--------------|-----------------------|-----------------------|-----------------------|
| | 2002/ 2003 Audited | 2003/ 2004 Audited | 2004/ 2005 Audited | 2005/2006 | | 2006/ 2007 MTEF | 2007/ 2008 MTEF | 2008/ 2009 MTEF |
| | | | | Main App | Adj Estimate | | | |
| Total for province | | | | | | | | |
| Personnel numbers (head count) | 397 | 437 | 460 | 504 | 506 | 672 | 669 | 669 |
| Personnel cost (R'000) | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |
| Human Resource Component | | | | | | | | |
| Personnel numbers (head count) | 12 | 11 | 15 | 17 | 16 | 35 | 35 | 35 |
| Personnel cost (R'000) | 1,256 | 1,331 | 1,410 | 1,495 | 1,585 | 1,754 | 1,860 | 1,971 |
| Head count as % of total | 3.02 | 2.52 | 3.26 | 3.37 | 3.16 | 5.21 | 5.23 | 5.23 |
| Cost as a % of total | 2.42 | 2.21 | 1.99 | 1.68 | 1.77 | 1.42 | 1.42 | 1.43 |
| Finance Component | | | | | | | | |
| Personnel numbers (head count) | 18 | 18 | 18 | 18 | 16 | 22 | 22 | 22 |
| Personnel cost (R'000) | 2,281 | 2,242 | 2,391 | 2,887 | 2,887 | 4,312 | 4,585 | 4,844 |
| Head count as % of total | 4.53 | 4.12 | 3.91 | 3.57 | 3.16 | 3.27 | 3.29 | 3.29 |
| Cost as a % of total | 4.40 | 3.73 | 3.38 | 3.25 | 3.23 | 3.50 | 3.50 | 3.51 |
| Full time workers | | | | | | | | |
| Personnel numbers (head count) | 397 | 437 | 460 | 504 | 506 | 672 | 669 | 669 |
| Personnel cost (R'000) | 51,897 | 60,097 | 70,825 | 88,910 | 89,431 | 123,278 | 130,913 | 138,115 |
| Head count as % of total | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Cost as a % of total | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Part-time workers | | | | | | | | |
| Personnel numbers (head count) | - | - | - | - | - | - | - | - |
| Personnel cost (R'000) | - | - | - | - | - | - | - | - |
| Head count as % of total | - | - | - | - | - | - | - | - |
| Cost as a % of total | - | - | - | - | - | - | - | - |
| Contract workers | | | | | | | | |
| Personnel numbers (head count) | - | - | - | - | - | - | - | - |
| Personnel cost (R'000) | - | - | - | - | - | - | - | - |
| Head count as % of total | - | - | - | - | - | - | - | - |
| Cost as a % of total | - | - | - | - | - | - | - | - |

