

VOTE 7

DEPARTMENT OF FINANCE

VOTE 07: DEPARTMENT OF FINANCE

<u>AMOUNT TO BE APPROPRIATED 2006/07:</u>	R261,757,000
<u>RESPONSIBLE POLITICAL HEAD:</u>	MEC for Finance
<u>ADMINISTERING DEPARTMENT:</u>	Finance
<u>ACCOUNTING OFFICER:</u>	Accountant General

1. OVERVIEW

Vision

To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.

Mission

To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.

Core Functions

- Rendering of administrative support services to the Department of Finance.
- Provision of effective and efficient budgeting and resource control services to the North West Provincial Administration
- Management of assets, liabilities and provision of policy directives to regulate supply chain management activities in the North West Provincial Administration.
- Provision of quality accounting services, building of financial management capacity and provision of efficient internal audit services to the North West Provincial Administration.
- Provision of Information Technology (IT) strategic direction and leadership to support the North West Provincial Administration.

Main services to be delivered by the department

Administration

- To provide administrative leadership and other human resource support services to the department.
- To provide an effective communication support service within the department to build working relations with stakeholders.

Sustainable Resource Management

- To develop policy guidelines and ensure effective implementation of the Public Finance Management Act;
- To consolidate and monitor the provincial budget;
- To provide effective and efficient resource control services;
- To manage and control existing revenue resources;

Asset and Liability Management

- To manage provincial assets and liabilities;
- To provide policy guidelines on supply chain management activities;

Financial Governance

- To provide quality accounting and advisory services to the NWPA, as well as implementation of norms and standards in accordance with the PFMA and GRAP.
- To build financial management capacity in the NWPA.
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets.
- To develop and implement effective financial management system in the NWPA.

Municipal Financial Management

- To provide strategic direction in the implement the Municipal Finance Management Act;
- To provide municipalities with financial management capacity;

Information Technology

- To provide IT strategic direction to the NWPA.
- To facilitate the standardization and integration of technologies in the NWPA.
- To ensure that Government services will be accessible electronically to its customers.
- To fortify ICT management and technical skills in the NWPA.

Demand for and the changes in services of the department

- Human resource support for the Department;
- Financial management and supply chain operations within the Department;
- Provincial budget preparation, implementation and monitoring;
- Building infrastructure development capacity and project management in the Province;
- Monitoring the implementation of the Public Financial Management Act in the Province;
- Provincial revenue capacity building and collection;

- Assets and liability management in the Province;
- Rolling out of supply chain management in the Province;
- Provision of quality accounting and transversal internal auditing services in the Province;
- Building of financial management capacity to enable implementation of accrual accounting;
- Enforcement of norms and standards;
- Monitoring of the implementation of the Municipal Finance Management Act;
- Providing Information Technology (IT) infrastructure in the Province.

The Acts, rules and regulations applicable to the department

The Acts, rules and regulations applicable to the department are as follows:

- Public Finance Management Act 29 of 1999 as amended;
- Municipal Finance Management Act 56 of 2003;
- Treasury Regulations;
- Division of Revenue Act;
- Supply chain management regulations (Post-Tender Board environment);
- The Constitution of South Africa, 1996;
- The Public Service Act of 1994;
- The Public Service Regulations of 2001;
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997;
- The E-Government: A Public Service IT Policy Framework;
- The Promotion of Access to Information Act 2 of 2000;
- The National Minimum Information Security Standard Policy of 1996;
- The Skills Development Act of 1999;
- The Basic Condition Of Employment of 1997;
- The Labour Relations Act of 1995;
- The Health and Safety Act of 1993;

Information on external activities and events relevant to budget decisions

- Demarcation of municipal boundaries: The 2006/07 Provincial Budget is based on the traditional provincial boundaries, prior to the elimination of cross border municipal boundaries. It is expected that new provincial boundaries will be implemented after the municipal elections. That will have an impact on the division of revenue between provinces that might result in the Department being responsible to re-budget for the province. No provision was made in the current departmental budget for the additional expenditure.
- Supply Chain Management: The implementation of Supply Chain Management, culminates from the repealing of the Tender Board Act and the introduction of section 16A of Treasury regulations issued in terms of the Public Finance Management Act, of 1999. The tendering processes previously handled by the Tender Board will now devolved to individual Departments and this might cause unforeseen problems depending on the state of readiness to handle such a mammoth task. It might be possible that the procurement functions decentralized to some departments might have to be centralized again due to lack of capacity and training. Although provision was made in the department's budget for the training of departmental officials, no provision was made should it be necessary to centralize the procurement function of some departments.

2. DEPARTMENTAL STRUCTURAL CHANGES

A political decision was taken in August 2005 to reconfigure the Department of Finance and Economic Development into two Departments namely Department of Finance and Department of Economic Development and Tourism.

Sub Programme – Fraud Prevention and Control falling under Provincial Treasury has been transferred to the Office of the Premier Vote 1.

The MTEF 2006-09 budget and that of prior years has been re-organized to conform to the structure recommended by National Treasury due to standardization of Provincial Treasuries in the Republic of South Africa.

Old structure	New structure
1. Administration	1. Administration
2. Provincial Treasury	2. Sustainable Resource Management
3. Accountant General (<i>now programme 4</i>)	3. Asset and liabilities Management
4. Internal Audit (<i>now Part of Programme 4</i>)	4. Financial Governance
5. Information Technology (<i>now programme 6</i>)	5. MFMA
6. Statutory Payments (<i>now programme 7</i>)	6. Information Technology
	7. Statutory payments

The Department previously had six (6) programmes and now has seven (7) due to the re-organization of the structure recommended by National Treasury.

Programme 1: Administration

This programme incorporates the following sub programmes:

- 1.1 Office of the MEC;
- 1.2 Management services (HOD Support);
- 1.3 Corporate services (includes Human resources, Communication, Logistics, HIV/AIDS, Training and Transformation);

1.4 Financial management (Office of the CFO).

Sub-programme – Financial management (Office of the CFO) has been removed from programme 4 formerly Accountant General to form part of Programme 1.

Programme 2: Sustainable Resource Management:

Formerly was Provincial Treasury is now called Sustainable Resource Management and incorporates the following sub programmes:

- 2.1 Programme support;
- 2.2 Economic analysis;
- 2.3 Fiscal policy (Revenue and cash-flow management);
- 2.4 Budget Management (includes Budgeting Implementation and Resource Management);
- 2.5 Public Finance.

Sub Programme – Provincial Procurement Systems (Supply Chain Management) has been removed from Provincial Treasury to form Programme 3.

Sub Programme – MFMA has been removed from Provincial Treasury to form Programme 5.

The Sub-programme: Programme support will be used to introduce a new directorate during the year that will be responsible for infrastructure capacity building in departments.

Programme 3: Asset and Liabilities Management:

This is a new programme as per recommended structure from National Treasury.

- 3.1 Programme support;
- 3.2 Asset management;
- 3.3 Liabilities management;
- 3.4 Supporting and Interlinked financial systems.

Programme 3 which was formerly Accountant General is now Programme 4.

Programme 4: Financial Governance:

Programme 4 was formerly called Internal Audit it has now been incorporated under Financial governance as a sub programme.

- 4.1 Programme support (Management);
- 4.2 Accounting services (includes Centralised Creditors Payments, Revenue and Exchequer, PMG and Tribal and Trust);
- 4.3 Norms and Standards (was Macro Finance)
- 4.4 Risk Management;
- 4.5 Provincial Internal Audit.

Sub-programme Programme – Financial management (Office of the CFO) has been removed from programme 4 formerly Accountant General to form part of Programme 1.

Programme 5: MFMA:

Previously MFMA was under Programme 2 in Provincial Treasury . According to the recommended structure from National Treasury it is Programme 5.

- 5.1 Programme support;
- 5.2 MFMA Implementation.

Programme 6: Information Technology:

This programme previously had eight (8) sub-programmes and now has nine (9) due to internal re-organization as follows:

- 6.1 Management;
- 6.2 Data Technology;
- 6.3 Development;
- 6.4 Networks;
- 6.5 Quality assurance;
- 6.6 Operations;
- 6.7 Customer Care Center;
- 6.8 *Transversal Systems (absorbed into data technology);*
- 6.9 Information Technology Services
- 6.10 E-Government services.

Programme 7: Statutory Payments:

No changes.

3. REVIEW OF THE CURRENT YEAR

- 70 Learnerships were in the process of being implemented within the Department;
- Conducted the Induction Programme for Learnerships prior to implementation;
- HIV/AIDS programmes and other Employee Wellness Programmes and analysis studies like KAP and EAP were developed and implemented during the year;
- Three (3) gender awareness activities and three (3) HIV/AIDS awareness campaigns were held by 31 March 2005;
- Electronic and print media to cover significant departmental events like MFMA were arranged during the year;
- Provincial departmental budgets were consolidated and submitted to National Treasury;
- Provincial adjustment budget and MTEF were tabled;
- Aligned provincial departmental chart of accounts with the national standard chart of accounts (SCOA);
- Collected 10% revenue above the set target;
- Fraud prevention and awareness campaigns held with six (6) departments in the NWPG;
- Departmental procurement committees (DPC) were established in all departments and fully trained;
- Provincial Tender Board was dissolved on 31 March 2005;

- Seventy percent (70%) of the provincial software and hardware sourcing of the electronic tendering and quotation system was completed during the year;
- Trained one hundred (100) Supply Chain Management practitioners and eighty (80) DPC senior line managers on the new Supply Chain Management (SCM) practices;
- Nine (9) out of thirteen (13) Departments received unqualified audit reports;
- All books of account closed every month on the 15th;
- Departmental annual financial statements prepared by 31 May 2005;
- Upgraded Walker financial system to e-2;
- Eleven (11) departments processing their creditors on the centralised creditor system (CCP);
- Departmental budget accurately consolidated and submitted before due date;
- Monthly , quarterly , and In Year Monitoring reports submitted to National Treasury on time;
- Risk review was done for eleven (11) departments and top ten (10) risks were audited and eighty two audit reports were issued during the year;
- Four (4) major IT systems were audited during the year;
- Roll out of Master Systems Plan (MSP) completed;
- Business intelligence case (BI) for providing enterprise architecture advisory services to the North West Provincial government completed;
- Assisted the Department of Safety & Liaison in the rollout of Departmental MIS;
- Completed asset management system roll out in the Department of Health;
- Phase one (1) of Walker Inventory management implementation successfully completed;
- Approval of the service level agreement with department of Health completed;
- A business case for standardization of collaboration services on Group Wise completed during the year ;
- A business case for integration and implementation of middleware completed during the year;
- A business case for document management completed during the year;
- Review of the policy for the use of internet and e-mail was completed during the year;
- A business case for central IT completed during the year;
- New organization structure for IT developed and skills audit completed ;
- Training proposal to use all funds allocated as per Microsoft Enterprise Agreement forwarded to EXTECH for approval.

4. OUTLOOK FOR THE COMING BUDGET YEAR

- Improve the budgeting, record keeping procedures for accounting for receipts and payments of the Revenue Fund;
- Roll out MFMA to the municipalities;
- Roll out of procurement reforms and transfer of procurement functions to the rest of the departments;
- Fine tune Performance Management and Development System of evaluation;
- Visible implementation of HIV/AIDS policy and EAP programmes;
- Re-organize and improve provisioning administration in the areas of procurement, stocking, storage, issuing, transfer, and accounting in the absence of the Tender Board;
- Bridging the knowledge gap from cash accounting to accrual accounting;
- Implement Electronic Funds Transfer facilities for payment of creditors;
- Perform audits and issue regular reports to facilitate the work of the Audit Committee;
- Improve the response time in mainframe applications to ensure a high level of mainframe availability;
- Empower previously disadvantaged communities through awareness of tendering;
- Service loans, guarantees, and other financial commitments;

Departmental summary of receipts

Receipts	Departmental Summary of Receipts							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Equitable Share	117,590	176,400	138,358	143,773	160,148	188,130	175,994	183,731
Conditional Grants:								
	-	-	-	-	-	-	-	-
Total Conditional Grants	-	-	-	-	-	-	-	-
Own receipts	52,605	54,118	60,160	60,006	60,006	73,627	79,030	82,894
Total funding	170,194	230,517	198,518	203,779	220,154	261,757	255,024	266,625

Departmental own receipts

Classification (R'000)	Departmental Own Receipts							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Tax receipts	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-
Horseracing	-	-	-	-	-	-	-	-
Liquor licenses	-	-	-	-	-	-	-	-
Motor vehicle licenses	-	-	-	-	-	-	-	-
Non-tax receipts	52,605	54,118	60,160	60,006	60,006	73,627	79,030	82,894
Sale of goods & services (non-cap):	16,560	12,097	21,794	23,632	23,632	25,985	28,544	31,359
- Administrative fees	10,170	12,011	20,017	23,230	23,230	25,553	28,108	30,919
- Subsidised Vehicles	292	-	-	8	8	8	8	8
- Collection of Tender Deposits	185	-	46	51	51	51	52	52
- Government housing rent	-	-	-	-	-	-	-	-
- Subsidised Car Scheme	89	6	-	61	61	61	62	62
- Other	5,824	80	-	283	283	311	314	318
- Other (specify)	-	-	1,731	-	-	-	-	-
- Sale of scrap & other current goods	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Interest, dividends & rent on land:	36,045	42,021	38,366	36,374	36,374	47,642	50,486	51,534
- Interest	36,045	42,021	38,366	36,374	36,374	47,642	50,486	51,534
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
TOTAL OWN RECEIPTS	52,605	54,118	60,160	60,006	60,006	73,627	79,030	82,894

Departmental summary of payments and estimates according to programme

Programme (R'000)	Departmental Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Administration	12,386	12,919	20,081	27,370	23,340	30,591	31,589	32,611
2. Sustainable Resource Management	8,868	11,695	13,667	15,396	16,152	31,732	32,861	34,089
3. Asset and Liabilities Management	6,128	5,702	8,195	7,996	10,996	18,276	18,810	19,285
4. Financial Governance	47,814	66,977	62,776	65,359	72,912	78,233	79,068	82,902
5. Municipal Financial Management	-	-	327	4,809	4,809	6,449	6,805	7,140
6. Information Technology	60,538	82,764	68,930	82,849	91,945	96,476	85,891	90,598
7. Statutory Payments	34,460	50,460	24,542	-	-	-	-	-
Total programmes	170,194	230,517	198,518	203,779	220,154	261,757	255,024	266,625

Departmental summary of payments and estimates

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115
Transfer payments	-	-	332	313	744	113	118	125
Administrative expenditure	9,146	9,065	36,709	44,227	36,038	37,773	38,132	38,642
Stores	2,315	17,110	6,513	6,205	5,635	11,706	12,358	12,872
Professional and special services	23,482	46,123	28,710	31,041	43,582	51,192	40,722	42,125
Other goods and services	64,331	72,288	45,901	30,206	28,257	34,751	30,721	32,615
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	151,171	204,683	188,990	200,902	203,687	258,813	252,964	264,494

Capital:								
Equipment	19,023	25,834	9,528	2,877	16,467	2,944	2,060	2,131
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	19,023	25,834	9,528	2,877	16,467	2,944	2,060	2,131
TOTAL ECONOMIC EXPENDITURE	170,194	230,517	198,518	203,779	220,154	261,757	255,024	266,625

Departmental summary of payments and estimates according to economic classification

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115
- Salaries & related costs	43,649	49,796	56,868	72,716	72,908	102,694	104,564	105,402
- Overtime	-	-	-	420	420	320	320	320
- Improvement in conditions of service	-	-	2,832	2,941	3,003	4,249	9,099	14,601
- Social contributions (employer share)	8,248	10,301	11,125	12,833	13,100	16,015	16,930	17,792
Transfer payments:	-	-	332	313	744	113	118	125
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	55	110	85	113	118	125
Municipalities:								
- Regional service council levies	-	-	277	203	254	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	405	-	-	-
Goods and services:	99,274	144,586	117,833	111,679	113,512	135,422	121,933	126,254
- Administrative expenditure	9,146	9,065	36,709	44,227	36,038	37,773	38,132	38,642
- Rental of equipment	14,000	1,350	1,774	1,389	1,340	2,300	2,459	2,598
- Stores	2,315	17,110	6,513	6,205	5,635	11,706	12,358	12,872
- Rental of buildings	734	1,129	3,617	2,401	2,451	4,000	4,330	4,664
- Professional & special services	23,482	46,123	28,710	31,041	43,582	51,192	40,722	42,125
- Maintenance & repairs	6,021	4,756	4,206	4,398	4,418	321	334	287
- Assets less than R5 000	-	-	3	194	194	74	80	77
- Other	43,576	65,053	36,301	21,824	19,854	28,056	23,518	24,989
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	151,171	204,683	188,990	200,902	203,687	258,813	252,964	264,494
CAPITAL								
Machinery & equipment	19,023	25,834	9,528	2,877	16,467	2,944	2,060	2,131
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	3,605	5,494	7,422	2,366	15,801	2,159	1,622	1,731
- Office equipment & furniture	1,535	4,277	1,752	511	666	485	362	349
- Other moveable capital	13,883	16,063	354	-	-	300	76	51

Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	19,023	25,834	9,528	2,877	16,467	2,944	2,060	2,131
Current payments	151,171	204,683	188,990	200,902	203,687	258,813	252,964	264,494
Capital payments	19,023	25,834	9,528	2,877	16,467	2,944	2,060	2,131
TOTAL ECONOMIC CLASSIFICATION	170,194	230,517	198,518	203,779	220,154	261,757	255,024	266,625

PROGRAMME 1: ADMINISTRATION

Programme Description:

This program provides support services to the entire Department of Finance.

Sub-programme Descriptions:

Office of the MEC

Provides administrative support to the Executive authority for the MEC for Finance.

Management Services

Provides administrative support to the Head of Department For the Department of Finance.

Corporate services

Comprises of Human Resource Services, Communication, Logistics, Labour Relations, HIV/AIDS, Training and Transformation.

Corporate services supports the entire Department.

Financial management (Office of the CFO)

Provides financial management related services to the entire Department of Finance as stipulated in the PFMA. Major services include:

- Consolidation of the departmental budget;
- Asset and project management;
- Supply chain management;
- Expenditure and cash-flow management;
- Monthly, quarterly and in year-monitoring reports;
- All other duties as stated in Part 2 of the Treasury regulations issued in terms of the Public Finance Management Act of 1999.

This programme has an internal focus and therefore no further details are provided except in the budget schedules.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Office of the MEC	1,602	1,389	3,355	3,083	3,341	3,852	3,411	3,570
2. Management Services	1,006	1,121	1,463	1,928	1,958	2,084	2,171	2,171
3. Corporate Services	7,046	7,830	10,127	18,296	14,178	19,352	20,405	20,964
4. Financial Management (CFO)	2,732	2,579	5,136	4,063	3,863	5,303	5,602	5,906
Total programme	12,386	12,919	20,081	27,370	23,340	30,591	31,589	32,611

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	8,607	8,786	13,818	15,440	13,048	18,547	19,702	20,793
Transfer payments	-	-	80	143	523	113	118	125
Administrative expenditure	2,241	1,815	2,988	2,908	3,458	4,062	4,239	3,888
Stores	404	397	687	1,016	946	2,244	2,438	2,541
Professional and special services	292	799	-	3,715	1,225	1,082	689	696
Other goods and services	127	252	1,693	3,780	3,727	4,006	4,203	4,372
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	11,671	12,049	19,266	27,002	22,927	30,054	31,389	32,415

Capital:								
Equipment	715	870	815	368	413	537	200	196
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	715	870	815	368	413	537	200	196
TOTAL ECONOMIC EXPENDITURE	12,386	12,919	20,081	27,370	23,340	30,591	31,589	32,611

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
<u>CURRENT PAYMENTS</u>								
Compensation of employees:	8,607	8,786	13,818	15,440	13,048	18,547	19,702	20,793
- Salaries & related costs	7,233	7,383	11,011	12,787	10,843	15,286	15,504	15,727
- Overtime	-	-	-	20	20	20	20	20
- Improvement in conditions of service	-	-	605	836	755	631	1,431	2,171
- Social contributions (employer share)	1,374	1,403	2,202	1,797	1,430	2,610	2,747	2,875
Transfer payments:	-	-	80	143	523	113	118	125
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	55	110	85	113	118	125
Municipalities:								
- Regional service council levies	-	-	25	33	33	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	405	-	-	-
Goods and services:	3,064	3,263	5,368	11,419	9,356	11,394	11,569	11,497
- Administrative expenditure	2,241	1,815	2,988	2,908	3,458	4,062	4,239	3,888
- Rental of equipment	124	155	162	171	171	250	255	265
- Stores	404	397	687	1,016	946	2,244	2,438	2,541
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	292	799	-	3,715	1,225	1,082	689	696
- Maintenance & repairs	-	46	49	57	57	60	62	-
- Assets less than R5 000	-	-	3	4	4	9	10	-
- Other	3	51	1,479	3,548	3,495	3,687	3,876	4,107
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	11,671	12,049	19,266	27,002	22,927	30,054	31,389	32,415
<u>CAPITAL</u>								
Machinery & equipment	715	870	815	368	413	537	200	196
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	200	300	623	238	238	200	100	100
- Office equipment & furniture	419	570	157	130	175	137	100	96
- Other moveable capital	96	-	35	-	-	200	-	-

Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	715	870	815	368	413	537	200	196
Current payments	11,671	12,049	19,266	27,002	22,927	30,054	31,389	32,415
Capital payments	715	870	815	368	413	537	200	196
TOTAL ECONOMIC CLASSIFICATION	12,386	12,919	20,081	27,370	23,340	30,591	31,589	32,611

Transfer payments included in programme 1

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies	-	-	-	26	26			
Retirees	-	-	-	-	405			
TOTAL TRANSFER PAYMENTS	-	-	-	26	431	-	-	-

Earmarked funds included in programme 1

Earmarked funds (R'000)	Programme Summary of earmarked funds							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Skills development & training	-	-	-	3,000	2,700	2,726	2,895	3,038
TOTAL EARMARKED FUNDS	-	-	-	3,000	2,700	2,726	2,895	3,038

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Programme Description:

Provides guidance to the entire Province on budgetary issues, revenue collection, Infrastructure management, implementation of the PFMA and all National Treasury requirements.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the Deputy Director General for Provincial Treasury.

Economic analysis

Provides capacity development for research planning and other information gathering tools for economics.

Fiscal policy

Provides for revenue collection and capacity building in Provincial Departments.

Budget Management

Facilitates the Provincial budget preparation process and strategic plans for all departments.

Public Finance

Provides for expenditure, budget implementation, monitoring and control and reviewing of in year monitoring reports.

Key Measurable Objectives:

Main objectives	Service delivery measure
Economic analysis - research and planning	Formulation of socio economic research plans Formulation of macro economic research plans Formulation of information gathering tools.
Fiscal policy - revenue collection	Formulation of policy guidelines on revenue collection Revenue control and cash management Identifying new sources of revenue Monitoring collection targets

Budget management - budget preparation process	Guidelines on budget preparation process Guidelines on preparation of strategic plans Preparation of budget books Preparation of appropriation bill Guidelines on infrastructure development and project management
Public finance – expenditure, budget implementation, monitoring and control	Consolidation of in year monitoring reports

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
1. Programme Support	532	701	820	957	957	1,476	1,491	1,528
2. Economic Analysis	-	-	-	-	-	-	-	-
3. Fiscal policy	3,603	4,451	3,618	5,075	5,075	6,288	6,617	7,012
4. Budget management	4,733	6,543	9,229	9,364	10,120	23,968	24,753	25,549
5. Public finance	-	-	-	-	-	-	-	-
Total programme	8,868	11,695	13,667	15,396	16,152	31,732	32,861	34,089

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
Current:								
Compensation of employees	6,469	7,797	8,265	12,693	12,862	17,193	18,309	19,365
Transfer payments	-	-	27	33	31	-	-	-
Administrative expenditure	538	918	846	1,006	1,542	1,899	1,957	2,007
Stores	359	1,530	922	752	986	1,870	1,964	2,062
Professional and special services	1,117	494	3,113	348	30	10,150	10,150	10,118
Other goods and services	280	252	224	370	461	333	351	371
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	8,763	10,991	13,397	15,202	15,912	31,445	32,731	33,923
Capital:								
Equipment	105	704	270	194	240	287	130	166
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	105	704	270	194	240	287	130	166
TOTAL ECONOMIC EXPENDITURE	8,868	11,695	13,667	15,396	16,152	31,732	32,861	34,089

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
CURRENT PAYMENTS								
Compensation of employees:	6,469	7,797	8,265	12,693	12,862	17,193	18,309	19,365
- Salaries & related costs	5,468	6,625	6,585	10,711	10,616	14,622	14,842	15,066
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	336	424	477	603	1,368	2,076
- Social contributions (employer share)	1,001	1,172	1,344	1,558	1,769	1,968	2,099	2,223

Transfer payments:	-	-	27	33	31	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	27	33	31	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	2,294	3,194	5,105	2,476	3,019	14,252	14,422	14,558
- Administrative expenditure	538	918	846	1,006	1,542	1,899	1,957	2,007
- Rental of equipment	158	128	90	143	184	218	233	249
- Stores	359	1,530	922	752	986	1,870	1,964	2,062
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	1,117	494	3,113	348	30	10,150	10,150	10,118
- Maintenance & repairs	21	105	65	116	141	5	8	10
- Assets less than R5 000	-	-	-	40	40	10	10	12
- Other	101	19	69	71	96	100	100	100
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	8,763	10,991	13,397	15,202	15,912	31,445	32,731	33,923
CAPITAL								
Machinery & equipment	105	704	270	194	240	287	130	166
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	69	361	116	144	130	187	30	100
- Office equipment & furniture	36	168	154	50	110	100	100	66
- Other moveable capital	-	175	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	105	704	270	194	240	287	130	166
Current payments	8,763	10,991	13,397	15,202	15,912	31,445	32,731	33,923
Capital payments	105	704	270	194	240	287	130	166
TOTAL ECONOMIC CLASSIFICATION	8,868	11,695	13,667	15,396	16,152	31,732	32,861	34,089

Transfer payments included in programme 2

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies			27	33	31			
TOTAL TRANSFER PAYMENTS	-	-	27	33	31	-	-	-

PROGRAMME 3: ASSET AND LIABILITIES MANAGEMENT
Programme Description:

Provides guidelines on physical asset management, infrastructure and regulation of supply chain management in the Province.

Sub-programme Descriptions:
Programme Support

Provides administrative support to the head of the programme.

Asset Management

Provides physical asset management and regulation of supply chain management.

Liability Management

Provides for efficient management of liabilities in the province.

Supporting & inter-linked financial systems

Provides for computerized inter-linked financial systems.

Key Measurable Objectives:

Main objectives	Service delivery measure
Asset management – financial and physical	Transversal procurement of tangible goods and services Issuing of policy guidelines on supply chain management Monitoring of the PPPFA and BEE implementation
Liability management – efficient management of liabilities	Debt management Creditor management Management of contingent liabilities, overdrafts and guarantees.
Supporting and inter-linked financial systems	Implementation of the suppliers data base Management of the electronic tendering systems

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	912	1,089	1,201	1,282	1,282	1,317	1,408	1,440
2. Asset Management	5,216	4,613	6,994	6,714	9,714	16,959	17,402	17,845
3. Liabilities Management	-	-	-	-	-	-	-	-
4. Supporting & Interlinked Fin. systems	-	-	-	-	-	-	-	-
Total programme	6,128	5,702	8,195	7,996	10,996	18,276	18,810	19,285

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
Current:								
Compensation of employees	3,206	3,508	3,094	5,299	5,299	7,904	8,547	8,875
Transfer payments	-	-	35	12	12	-	-	-
Administrative expenditure	1,445	1,029	3,507	1,192	1,192	899	678	731
Stores	127	118	187	216	216	220	231	243
Professional and special services	1,008	464	206	640	3,640	8,300	8,300	8,236
Other goods and services	302	522	844	556	456	768	934	1,082
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	6,088	5,641	7,873	7,915	10,815	18,091	18,690	19,167
Capital:								
Equipment	40	61	322	81	181	185	120	118
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	40	61	322	81	181	185	120	118
TOTAL ECONOMIC EXPENDITURE	6,128	5,702	8,195	7,996	10,996	18,276	18,810	19,285

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
CURRENT PAYMENTS								
Compensation of employees:	3,206	3,508	3,094	5,299	5,299	7,904	8,547	8,875
- Salaries & related costs	2,671	2,899	2,578	4,300	4,300	6,613	6,846	6,798
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	177	177	273	623	945
- Social contributions (employer share)	535	609	516	822	822	1,018	1,078	1,132
Transfer payments:	-	-	35	12	12	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	35	12	12	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	2,882	2,133	4,744	2,604	5,504	10,187	10,143	10,292
- Administrative expenditure	1,445	1,029	3,507	1,192	1,192	899	678	731
- Rental of equipment	66	72	82	90	-	100	134	140
- Stores	127	118	187	216	216	220	231	243
- Rental of buildings	234	398	400	401	451	500	550	582

- Professional & special services	1,008	464	206	640	3,640	8,300	8,300	8,236
- Maintenance & repairs	-	-	12	5	-	-	-	-
- Assets less than R5 000	-	-	-	-	-	-	-	-
- Other	2	52	350	60	5	168	250	360
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	6,088	5,641	7,873	7,915	10,815	18,091	18,690	19,167
CAPITAL								
Machinery & equipment	40	61	322	81	181	185	120	118
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	-	-	-	-	100	60	59
- Office equipment & furniture	40	61	221	81	181	85	60	59
- Other moveable capital	-	-	101	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	40	61	322	81	181	185	120	118
Current payments	6,088	5,641	7,873	7,915	10,815	18,091	18,690	19,167
Capital payments	40	61	322	81	181	185	120	118
TOTAL ECONOMIC CLASSIFICATION	6,128	5,702	8,195	7,996	10,996	18,276	18,810	19,285

Transfer payments included in programme 3

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies			35	12	12			
Retirees				-	-			
TOTAL TRANSFER PAYMENTS	-	-	35	12	12	-	-	-

PROGRAMME 4: FINANCIAL GOVERNANCE

Programme Description:

Provides quality accounting services and capacity development in Provincial Departments

Sub-programme Descriptions:

Programme Support

Provides administrative support to the Accountant General.

Accounting services

Provides quality financial and management accounting services which incorporate provincial expenditure management, revenue and exchequer, document control, tribal and trust affairs, and centralised creditor payment.

Provincial Internal Audit

Provides a transversal internal audit service to the entire North West Provincial Government.

Risk management

Provides risk management services to the Provincial Departments.

Norms and Standards

Provides financial management capacity in Provincial Departments.

Key Measurable Objectives:

Main objectives	Service delivery measure
Accounting services - quality accounting services	Monthly closing of books Efficient centralised creditor payments system Revenue management Face value document management Expenditure management Consolidation of Provincial Financial Statements.
Internal Audit – transversal internal audit services	Regulatory audits Ad hoc audits Special assignments Risk based audits Performance audits
Risk management	Risk management interventions Conduct periodic risk assessments
Norms and Standards	Financial management training in all departments Asset management Inventory management Implementation of accrual accounting in the NWPG Implementation of GAAP and GRAP

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	13,409	12,667	7,134	6,446	6,446	7,292	6,557	7,679
2. Accounting Services	16,868	19,137	25,239	25,623	29,271	32,616	34,078	36,243
3. Norms and standards	5,633	11,545	6,142	8,331	8,231	7,648	7,701	7,839
4. Risk management	-	-	-	-	-	-	-	-
5. Provincial Internal Audit	11,904	23,628	24,261	24,959	28,964	30,677	30,732	31,141
Total programme	47,814	66,977	62,776	65,359	72,912	78,233	79,068	82,902

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	24,534	29,166	34,626	37,197	42,881	46,605	49,221	51,954
Transfer payments	-	-	162	81	145	-	-	-
Administrative expenditure	3,605	3,682	4,202	5,729	4,429	5,832	5,943	6,456
Stores	859	8,928	2,499	2,071	2,021	4,088	4,292	4,425
Professional and special services	9,399	17,174	10,703	9,945	15,750	9,900	7,690	8,026
Other goods and services	7,041	2,665	8,156	9,682	6,832	11,466	11,692	11,812
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	45,438	61,615	60,348	64,705	72,058	77,891	78,838	82,673
Capital:								
Equipment	2,376	5,362	2,428	654	854	342	230	229
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	2,376	5,362	2,428	654	854	342	230	229
TOTAL ECONOMIC EXPENDITURE	47,814	66,977	62,776	65,359	72,912	78,233	79,068	82,902

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	24,534	29,166	34,626	37,197	42,881	46,605	49,221	51,954
- Salaries & related costs	20,772	23,931	27,590	30,308	34,927	38,644	38,910	39,466
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	1,518	884	1,076	1,594	3,603	5,460
- Social contributions (employer share)	3,762	5,235	5,518	6,005	6,878	6,367	6,708	7,028
Transfer payments:	-	-	162	81	145	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	162	81	145	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	20,904	32,449	25,560	27,427	29,032	31,286	29,617	30,719
- Administrative expenditure	3,605	3,682	4,202	5,729	4,429	5,832	5,943	6,456
- Rental of equipment	300	740	1,040	500	500	1,200	1,296	1,399
- Stores	859	8,928	2,499	2,071	2,021	4,088	4,292	4,425
- Rental of buildings	500	731	3,217	2,000	2,000	3,500	3,780	4,082
- Professional & special services	9,399	17,174	10,703	9,945	15,750	9,900	7,690	8,026
- Maintenance & repairs	-	105	125	100	100	120	125	135
- Assets less than R5 000	-	-	-	50	50	55	60	65
- Other	6,241	1,089	3,774	7,032	4,182	6,591	6,431	6,131
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	45,438	61,615	60,348	64,705	72,058	77,891	78,838	82,673
CAPITAL								
Machinery & equipment	2,376	5,362	2,428	654	854	342	230	229
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	2,336	2,733	990	554	804	100	77	78
- Office equipment & furniture	40	2,301	1,220	100	50	142	77	100
- Other moveable capital	-	328	218	-	-	100	76	51
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	2,376	5,362	2,428	654	854	342	230	229
Current payments	45,438	61,615	60,348	64,705	72,058	77,891	78,838	82,673
Capital payments	2,376	5,362	2,428	654	854	342	230	229
TOTAL ECONOMIC CLASSIFICATION	47,814	66,977	62,776	65,359	72,912	78,233	79,068	82,902

Transfer payments included in programme 4

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies				33	53			
TOTAL TRANSFER PAYMENTS	-	-	-	33	53	-	-	-

PROGRAMME 5: MUNICIPAL FINANCE

Programme Description:

Provides for capacity development, financial management and implementation of the MFMA in municipalities.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

MFMA implementation

Facilitates the implementation of financial management norms and standards, budget monitoring, supply chain management, IDP coordination, data collection and infrastructure monitoring in municipalities.

Key Measurable Objectives:

Main objectives	Service delivery measure
MFMA implementation	Formulation of budget guidelines for municipalities Formulation of monitoring tools for infrastructure Formulation of supply chain management guidelines for municipalities Data collection Ensuring quality of financial statements Municipal visits and adhoc audits Monitoring of provincial allocation of DORA issues IDP coordination

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Programme Support	-	-	327	878	878	1,098	1,160	1,234
2. MFMA Implementation			-	3,931	3,931	5,351	5,645	5,906
Total programme	-	-	327	4,809	4,809	6,449	6,805	7,140

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	-	-	137	3,183	3,183	4,281	4,556	4,816
Transfer payments	-	-	-	10	10	-	-	-
Administrative expenditure	-	-	52	600	600	772	823	864
Stores	-	-	87	150	150	718	737	770
Professional and special services	-	-	-	700	700	500	500	500
Other goods and services	-	-	30	86	86	137	139	142
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	-	-	306	4,729	4,729	6,408	6,755	7,092
Capital:								
Equipment	-	-	21	80	80	41	50	48
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	-	-	21	80	80	41	50	48
TOTAL ECONOMIC EXPENDITURE	-	-	327	4,809	4,809	6,449	6,805	7,140

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	-	-	137	3,183	3,183	4,281	4,556	4,816
- Salaries & related costs	-	-	109	2,671	2,671	3,621	3,674	3,728
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	6	111	111	149	339	514
- Social contributions (employer share)	-	-	22	401	401	511	543	574
Transfer payments:	-	-	-	10	10	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	10	10	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	-	-	169	1,536	1,536	2,127	2,199	2,276
- Administrative expenditure	-	-	52	600	600	772	823	864
- Rental of equipment	-	-	-	50	50	84	85	86
- Stores	-	-	87	150	150	718	737	770
- Rental of buildings	-	-	-	-	-	-	-	-

- Professional & special services	-	-	-	700	700	500	500	500
- Maintenance & repairs	-	-	-	20	20	17	18	19
- Assets less than R5 000	-	-	-	10	10	-	-	-
- Other	-	-	30	6	6	36	36	37
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	-	-	306	4,729	4,729	6,408	6,755	7,092
CAPITAL								
Machinery & equipment	-	-	21	80	80	41	50	48
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	-	21	80	80	20	25	20
- Office equipment & furniture	-	-	-	-	-	21	25	28
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	-	-	21	80	80	41	50	48
Current payments	-	-	306	4,729	4,729	6,408	6,755	7,092
Capital payments	-	-	21	80	80	41	50	48
TOTAL ECONOMIC CLASSIFICATION	-	-	327	4,809	4,809	6,449	6,805	7,140

Transfer payments included in programme 5

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies			-	10	10			
TOTAL TRANSFER PAYMENTS	-	-	-	10	10	-	-	-

PROGRAMME 6: INFORMATION TECHNOLOGY

Programme Description:

Offers information technology strategic direction in the NWPA by providing information technology solutions.

Sub-programme Descriptions:

Programme Support

Provides administrative support to the head of the programme.

Data technology

Managing and support of transversal databases, mainframe and server systems.

Development

Development and maintenance of enterprise applications and business intelligence.

Networks

Management and support of the provincial network architecture, telephony services and access control hardware.

Quality Assurance

Development and maintenance of IT procedures, standards and guidelines.

Operations

Management of operations, storage facilities and report distribution.

Customer Care Center

Management of incidents, errors, IT problems and the Helpdesk. Offering of first line support to the NWPA.

Information Technology Services

Management of network services, data storage, ICT security, facilities and operational services.

E-Government

Provision of e-government services , architecture, process design, security engineering and best practices.

Key Measurable Objectives:

Main objectives	Service delivery measure
Data technology	Efficient database management
Development	Development and maintenance of software applications
Networks	Efficient operation of the Provincial Network
Quality Assurance	Efficient development and implementation of IT standards and IT guidelines
Operations	Efficient management of the mainframe and storage facilities
Customer Care Center	Efficient delivery of first line support services
Information Technology Services	Efficient management of all technology services
E-Government	Efficient provision of e-government services, architecture and project management

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1 Management	1,287	4,773	2,724	7,051	3,069	1,077	1,149	1,208
2 Data Technology	11,165	14,497	12,048	14,417	11,226	11,914	12,451	13,085
3 Development	8,219	5,336	2,466	2,912	12,208	15,646	10,981	12,349
4 Networks	23,397	29,499	28,117	19,821	38,577	31,181	26,934	25,613
5 Quality Assurance	1,080	2,023	2,516	3,274	1,841	2,992	3,000	3,087
6 Operations	957	3,190	1,061	2,240	1,506	1,860	1,972	2,071
7 Customer Care Centre	2,535	2,213	1,764	1,553	1,325	3,370	3,567	3,755
8 Transversal Systems	4,561	9,217	11,543	13,017	-	-	-	-
9 Information Technology Services	350	456	572	674	750	3,430	3,551	3,779
10 E-Government Services	6,987	11,560	6,119	17,890	21,443	25,006	22,286	25,651
Total programme	60,538	82,764	68,930	82,849	91,945	96,476	85,891	90,598

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	9,081	10,840	10,885	15,098	12,158	28,748	30,578	32,312
Transfer payments	-	-	28	34	23	-	-	-
Administrative expenditure	1,317	1,621	25,114	32,792	24,817	24,309	24,492	24,696
Stores	566	6,137	2,131	2,000	1,316	2,566	2,696	2,831
Professional and special services	11,666	27,192	14,688	15,693	22,237	21,260	13,393	14,549
Other goods and services	22,121	18,137	10,412	15,732	16,695	18,041	13,402	14,836
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	44,751	63,927	63,258	81,349	77,246	94,924	84,561	89,224
Capital:								
Equipment	15,787	18,837	5,672	1,500	14,699	1,552	1,330	1,374
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	15,787	18,837	5,672	1,500	14,699	1,552	1,330	1,374
TOTAL ECONOMIC EXPENDITURE	60,538	82,764	68,930	82,849	91,945	96,476	85,891	90,598

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	9,081	10,840	10,885	15,098	12,158	28,748	30,578	32,312
- Salaries & related costs	7,505	8,958	8,995	11,939	9,551	23,908	24,788	24,617
- Overtime	-	-	-	400	400	300	300	300
- Improvement in conditions of service	-	-	367	509	407	999	1,735	3,435
- Social contributions (employer share)	1,576	1,882	1,523	2,250	1,800	3,541	3,755	3,960
Transfer payments:	-	-	28	34	23	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	28	34	23	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	35,670	53,087	52,345	66,217	65,065	66,176	53,983	56,912
- Administrative expenditure	1,317	1,621	25,114	32,792	24,817	24,309	24,492	24,696
- Rental of equipment	13,352	255	400	435	435	448	456	459
- Stores	566	6,137	2,131	2,000	1,316	2,566	2,696	2,831
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	11,666	27,192	14,688	15,693	22,237	21,260	13,393	14,549
- Maintenance & repairs	6,000	4,500	3,955	4,100	4,100	119	121	123
- Assets less than R5 000	-	-	-	90	90	-	-	-
- Other	2,769	13,382	6,057	11,107	12,070	17,474	12,825	14,254
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	44,751	63,927	63,258	81,349	77,246	94,924	84,561	89,224
CAPITAL								
Machinery & equipment	15,787	18,837	5,672	1,500	14,699	1,552	1,330	1,374
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	1,000	2,100	5,672	1,350	14,549	1,552	1,330	1,374
- Office equipment & furniture	1,000	1,177	-	150	150	-	-	-
- Other moveable capital	13,787	15,560	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	15,787	18,837	5,672	1,500	14,699	1,552	1,330	1,374
Current payments	44,751	63,927	63,258	81,349	77,246	94,924	84,561	89,224
Capital payments	15,787	18,837	5,672	1,500	14,699	1,552	1,330	1,374
TOTAL ECONOMIC CLASSIFICATION	60,538	82,764	68,930	82,849	91,945	96,476	85,891	90,598

Transfer payments included in programme 6

Name of recipient (R'000)	Programme Summary of transfer payments							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Regional Services Council Levies			28	34	23			
TOTAL TRANSFER PAYMENTS	-	-	28	34	23	-	-	-

PROGRAMME 7: STATUTORY PAYMENTS

Programme description

To be utilised for the repayment of statutory debts like SARS.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Statutory Payments	34,460	50,460	24,542	-	-	-	-	-
Total programme	34,460	50,460	24,542	-	-	-	-	-

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	-	-	-	-	-	-	-	-
Transfer payments	-	-	-	-	-	-	-	-
Administrative expenditure	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Professional and special services	-	-	-	-	-	-	-	-
Other goods and services	34,460	50,460	24,542	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	34,460	50,460	24,542	-	-	-	-	-
Capital:								
Equipment	-	-	-	-	-	-	-	-
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC EXPENDITURE	34,460	50,460	24,542	-	-	-	-	-

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	-	-	-	-	-	-	-	-
- Salaries & related costs	-	-	-	-	-	-	-	-
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	-	-	-	-	-
- Social contributions (employer share)	-	-	-	-	-	-	-	-
Transfer payments:	-	-	-	-	-	-	-	-
Provincial agencies	-	-	-	-	-	-	-	-
Departmental Agencies:								
- Public Entities	-	-	-	-	-	-	-	-
- Other (Pseta)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	-	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	34,460	50,460	24,542	-	-	-	-	-
- Administrative expenditure	-	-	-	-	-	-	-	-
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	-	-	-	-	-	-	-	-
- Maintenance & repairs	-	-	-	-	-	-	-	-
- Assets less than R5 000	-	-	-	-	-	-	-	-
- Other	34,460	50,460	24,542	-	-	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	34,460	50,460	24,542	-	-	-	-	-
CAPITAL								
Machinery & equipment	-	-	-	-	-	-	-	-
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	-	-	-	-	-	-	-
- Office equipment & furniture	-	-	-	-	-	-	-	-
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

TOTAL CAPITAL PAYMENTS	-	-	-	-	-	-	-	-
Current payments	34,460	50,460	24,542	-	-	-	-	-
Capital payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC CLASSIFICATION	34,460	50,460	24,542	-	-	-	-	-

Additional Departmental Schedules

Summary of departmental transfer payments

Name of recipient (R'000)	Departmental Summary of transfer payments							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
Pseta	-	-	55	110	85	113	118	125
Regional Services Council Levies	-	-	90	138	145	-	-	-
Retirees	-	-	-	-	405	-	-	-
TOTAL TRANSFER PAYMENTS	-	-	145	248	635	113	118	125

Summary of departmental expenditure on training per programme

Training expenditure (R'000)	Departmental Summary of training expenditure							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Programme 1: Administration	1,563	1,569						
Subsistence and travel			996	1,025	1,025	1,076	1,129	1,186
Tuition			1,205	1,740	1,740	1,763	1,884	1,977
TOTAL TRAINING EXPENDITURE	1,563	1,569	2,201	2,765	2,765	2,839	3,013	3,163

Information on training for the department

Training expenditure (R'000)	Information on training							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Number of staff	397	437	460	504	506	672	669	669
Number of personnel trained	270	280	301	316	315	330	345	360
- Male	55	60	66	70	65	60	65	70
- Female	215	220	235	246	250	270	280	290
Number of bursaries offered								
Number of interns appointed	40	100	100	100	100	100	100	100
Number of learnerships appointed	-	-	70	70	70	100	100	100
Average cost per staff member trained	5,789	5,604	7,312	8,750	8,778	8,603	8,733	8,786

Summary of departmental earmarked funds

Earmarked Funds (R'000)	Departmental Summary of earmarked funds							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Skills development/training	-	-	-	3,000	2,700	2,726	2,895	3,038
TOTAL EARMARKED FUNDS	-	-	-	3,000	2,700	2,726	2,895	3,038

Summary of departmental personnel cost

	Departmental Summary of compensation of employees							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
Summary of personnel cost (R'000)	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	5,834	7,808	9,032	11,056	11,037	14,957	15,153	16,213
Middle management (Deputy & Assistant Directors)	14,510	16,530	17,564	19,499	19,997	25,564	27,609	29,542
Professional Staff								
Other Staff	31,553	35,759	44,229	58,355	58,397	82,757	88,151	92,360
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL COST	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115

Summary of departmental personnel numbers

	Departmental Summary of personnel numbers							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
Summary of personnel numbers	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	15	16	22	22	22	22	22	22
Middle management (Deputy & Assistant Directors)	72	79	92	128	128	140	140	140
Professional Staff								
Other Staff	310	342	346	354	356	510	507	507
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL NUMBERS	397	437	460	504	506	672	669	669

Summary of departmental personnel numbers per programme

	Departmental Summary of personnel numbers							
	2002/ 2003	2003/ 2004	2004/ 2005	2005/2006		2006/ 2007	2007/ 2008	2008/ 2009
Summary of personnel numbers	Audited	Audited	Audited	Main App	Adj Estimate	MTEF	MTEF	MTEF
1. Administration	53	55	60	70	70	115	115	115
2. Sustainable resource management	65	63	69	53	53	62	62	62
3. Asset and liabilities management	22	23	28	38	38	43	43	43
4. Financial Governance	181	225	233	245	247	336	336	336
5. MFMA	-	-	1	18	18	18	18	18
6. Information technology	76	71	69	80	80	98	95	95
7. Statutory payments	-	-	-	-	-	-	-	-
Total personnel numbers	397	437	460	504	506	672	669	669
Total personnel cost (R'000)	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115
Unit cost	130.72	137.52	153.97	176.41	176.74	183.45	195.68	206.45

* Full-time equivalent

Summary of personnel numbers and costs

Category	Provincial Summary of Personnel Numbers and Costs							
	2002/ 2003 Audited	2003/ 2004 Audited	2004/ 2005 Audited	2005/2006		2006/ 2007 MTEF	2007/ 2008 MTEF	2008/ 2009 MTEF
Total for province								
Personnel numbers (head count)	397	437	460	504	506	672	669	669
Personnel cost (R'000)	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115
Human Resource Component								
Personnel numbers (head count)	12	11	15	17	16	35	35	35
Personnel cost (R'000)	1,256	1,331	1,410	1,495	1,585	1,754	1,860	1,971
Head count as % of total	3.02	2.52	3.26	3.37	3.16	5.21	5.23	5.23
Cost as a % of total	2.42	2.21	1.99	1.68	1.77	1.42	1.42	1.43
Finance Component								
Personnel numbers (head count)	18	18	18	18	16	22	22	22
Personnel cost (R'000)	2,281	2,242	2,391	2,887	2,887	4,312	4,585	4,844
Head count as % of total	4.53	4.12	3.91	3.57	3.16	3.27	3.29	3.29
Cost as a % of total	4.40	3.73	3.38	3.25	3.23	3.50	3.50	3.51
Full time workers								
Personnel numbers (head count)	397	437	460	504	506	672	669	669
Personnel cost (R'000)	51,897	60,097	70,825	88,910	89,431	123,278	130,913	138,115
Head count as % of total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Cost as a % of total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Part-time workers								
Personnel numbers (head count)	-	-	-	-	-	-	-	-
Personnel cost (R'000)	-	-	-	-	-	-	-	-
Head count as % of total	-	-	-	-	-	-	-	-
Cost as a % of total	-	-	-	-	-	-	-	-
Contract workers								
Personnel numbers (head count)	-	-	-	-	-	-	-	-
Personnel cost (R'000)	-	-	-	-	-	-	-	-
Head count as % of total	-	-	-	-	-	-	-	-
Cost as a % of total	-	-	-	-	-	-	-	-

